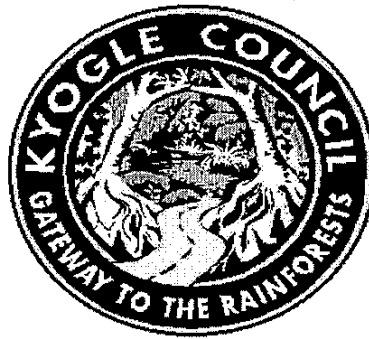


KYOGLE COUNCIL



BUDGET AND MANAGEMENT PLAN REVIEW

FOR THE PERIOD APRIL 1, 2012

TO JUNE 30, 2012

Presented to Council 27TH AUGUST 2012

BANK BALANCES SUMMARY - YEAR ENDED 30 JUNE 2012

	Management Plan	Actual Plus Revotes	September Quarter Review	December Quarter Review	March Quarter Review	June Quarter Review
<u>General</u>						
Opening Balance - Restricted	5,681,696	7,814,203	7,814,203	7,814,203	7,814,203	7,814,203
Opening Balance - Unrestricted	200,000	200,000	200,000	200,000	200,000	200,000
	<u>5,881,696</u>	<u>8,014,203</u>	<u>8,014,203</u>	<u>8,014,203</u>	<u>8,014,203</u>	<u>8,014,203</u>
Movement - Restricted	(97,169)	(4,239,259)	(4,239,259)	(4,030,370)	(4,030,370)	1,316,170
Movement - Unrestricted	0	0	0	0	0	0
	<u>(97,169)</u>	<u>(4,239,259)</u>	<u>(4,239,259)</u>	<u>(4,030,370)</u>	<u>(4,030,370)</u>	<u>1,316,170</u>
Closing Balance - Restricted	5,584,527	3,574,944	3,574,944	3,783,833	3,783,833	9,130,373
Closing Balance - Unrestricted	200,000	200,000	200,000	200,000	200,000	200,000
	<u>5,784,527</u>	<u>3,774,944</u>	<u>3,774,944</u>	<u>3,983,833</u>	<u>3,983,833</u>	<u>9,330,373</u>
<u>State Highways</u>						
Opening Balance - Restricted	868,424	369,879	369,879	369,879	369,879	369,879
Movement - Restricted	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	194,271
Closing Balance - Restricted	<u>718,424</u>	<u>219,879</u>	<u>219,879</u>	<u>219,879</u>	<u>219,879</u>	<u>564,150</u>
<u>Quarries</u>						
Opening Balance - Restricted	233,629	601,884	601,884	601,884	601,884	601,884
Movement - Restricted	52,823	(46,149)	(46,149)	(46,149)	13,851	282,252
Closing Balance - Restricted	<u>286,452</u>	<u>555,735</u>	<u>555,735</u>	<u>555,735</u>	<u>615,735</u>	<u>884,136</u>
<u>Plant</u>						
Opening Balance - Restricted	2,072,838	4,636,710	4,636,710	4,636,710	4,636,710	4,636,710
Movement - Restricted	172,068	(105,225)	(105,225)	894,775	894,775	1,544,221
Closing Balance - Restricted	<u>2,244,906</u>	<u>4,531,485</u>	<u>4,531,485</u>	<u>5,531,485</u>	<u>5,531,485</u>	<u>6,180,931</u>
<u>Total General Fund</u>						
Opening Balance - Restricted	8,856,587	13,422,676	13,422,676	13,422,676	13,422,676	13,422,676
Opening Balance - Unrestricted	200,000	200,000	200,000	200,000	200,000	200,000
	<u>9,056,587</u>	<u>13,622,676</u>	<u>13,622,676</u>	<u>13,622,676</u>	<u>13,622,676</u>	<u>13,622,676</u>
Movement - Restricted	(22,278)	(4,540,633)	(4,540,633)	(3,331,744)	(3,271,744)	3,336,914
Movement - Unrestricted	0	0	0	0	0	0
	<u>(22,278)</u>	<u>(4,540,633)</u>	<u>(4,540,633)</u>	<u>(3,331,744)</u>	<u>(3,271,744)</u>	<u>3,336,914</u>
Closing Balance - Restricted	8,834,309	8,882,043	8,882,043	10,090,932	10,150,932	16,759,590
Closing Balance - Unrestricted	200,000	200,000	200,000	200,000	200,000	200,000
	<u>9,034,309</u>	<u>9,082,043</u>	<u>9,082,043</u>	<u>10,290,932</u>	<u>10,350,932</u>	<u>16,959,590</u>
<u>Water Fund</u>						
Opening Balance	247,121	755,956	755,956	755,956	755,956	755,956
Movement	38,203	(621,973)	(599,556)	(599,556)	(599,556)	(119,479)
Closing Balance	<u>285,324</u>	<u>133,983</u>	<u>156,400</u>	<u>156,400</u>	<u>156,400</u>	<u>636,477</u>
<u>Sewer Fund</u>						
Opening Balance	925,388	1,116,431	1,116,431	1,116,431	1,116,431	1,116,431
Movement	3,135	(221,844)	(220,882)	(220,882)	(220,882)	(222,956)
Closing Balance	<u>928,523</u>	<u>894,587</u>	<u>895,549</u>	<u>895,549</u>	<u>895,549</u>	<u>893,475</u>
<u>Domestic Waste Fund</u>						
Opening Balance	345,809	191,371	191,371	191,371	191,371	191,371
Movement	11,181	21,142	21,142	21,142	21,142	(118,058)
Closing Balance	<u>356,990</u>	<u>212,513</u>	<u>212,513</u>	<u>212,513</u>	<u>212,513</u>	<u>73,313</u>

STATEMENT OF SIGNIFICANT VARIANCES JUNE QUARTER BUDGET REVIEW

PROGRAM	ITEM	COMMENT	OPERATING	REVOTE	RESTRICTED	DEBTORS/ CREDITORS	TOTAL VARIATION
Economic Developmt	Economic Development	Futures funding	63,483	89,959			89,959
Governance	Operating Costs	Costs lower than anticipated	48,763				63,483
Administration	Office Expenses	Costs lower than anticipated					48,763
	Donations	Donations granted but not yet paid out		8,800			8,800
		Disaster relief fund		37,387			37,387
Personnel	Office Equipment	Computer equipment		24,699			24,699
Finance	Insurance & Risk Managemt	Costs lower than anticipated	35,983				35,983
	Interest & Sundry Income	Bank interest higher than anticipated	132,431				132,431
	Revenue Sharing Grant	Payment received in advance					1,161,946
	Stores	Recoveries higher than anticipated		1,161,946			1,161,946
Art Gallery	Museum	Project not completed	17,956				17,956
Community Services	Aged Care	Project not yet commenced		10,000			10,000
	Capital Income	Safer memorial park project		50,000			50,000
	Improvements	Safer memorial park project		(25,000)			(25,000)
Pre Schools	Improvements	Bonaibo preschool project design		3,744			3,744
Swimming Centres	Operating Costs	Maintenance levels higher than anticipated		5,000			5,000
	Improvements	Plant & equipment	(24,161)				(24,161)
Community Buildings	Operations	Operating costs higher than anticipated	(12,011)				(12,011)
	Construction	Kyogle community enterprise centre		62,127			62,127
		Bonaibo caravan park		5,000			5,000
Parks & Gardens	Improvements	Disabled access		65,000			65,000
		Wiangaree toilet block					(10,263)
		Electric BBQs	(10,263)				(10,263)
		Park structures		15,000			15,000
Crown Reserves	Town Planning Revenue	Operating costs higher than anticipated	(21,586)				(21,586)
Planning	Grant LEP	Level of activity higher than anticipated	16,615				16,615
	Employment	Funds not yet received		(35,000)			(35,000)
	Legal Fees & Consultants	Costs lower than anticipated	25,303				25,303
	Other	Legal costs higher than anticipated	(23,705)				(23,705)
Environmental Health	Feasibility Study	Costs lower than anticipated	17,353				17,353
Regulatory Control	Operating Costs	Project not yet commenced		186,490			186,490
Commercial Waste	Gate Fees	Operating costs higher than anticipated	(16,404)				(16,404)
	Operating Costs	Level of activity higher than anticipated	36,040				36,040
	Loan Income	Operating costs lower than anticipated	57,621				57,621
	Improvements	Loan not taken up		(300,000)			(300,000)
Cemeteries	Operations	Compactor / baler not started	19,386				19,386
		Level of activity higher than anticipated		300,000			300,000
							19,386

STATEMENT OF SIGNIFICANT VARIANCES JUNE QUARTER BUDGET REVIEW

PROGRAM	ITEM	COMMENT	OPERATING	REVOTE	RESTRICTED	DEBTORS/ CREDITORS	TOTAL VARIATION	
Regional Roads	Operations	Maintenance levels lower than anticipated	88,601				88,601	
	Flood Damage Grant	Additional funding	39,297				39,297	
	Flood Damage Works	Over expenditure	(151,881)				(151,881)	
	Capital Income	Rehab bentley rd		(100,000)			(100,000)	
	Capital Expenditure	Rehab bentley rd		109,515			109,515	
	Urban Local Roads	Street Lighting Subsidy	Bridge replacements - Bean ck & Boomi ck	(57,202)				(57,202)
		Operating Costs	Subsidy higher than budget	11,000				11,000
		Infrastructure Grants	Costs lower than anticipated	26,072				26,072
		Section 94 Levies	Cycleway grant		(29,500)			(29,500)
		Construction	Budget sits in rural roads			58,829		58,829
			Rehab Geneva street		28,849			28,849
			Rehab May street		32,000			32,000
			PAMP program		30,864			30,864
			Bonalbo streets reseals		12,065			12,065
		Mallanganee streets reseals		9,000			9,000	
Rural Roads	Flood Restoration	Rehab Sandilands street Mallanganee	58,052				58,052	
	Capital Income	Tabulam streets reseals	5,000				5,000	
	Section 94 Levies	Old bonalbo streets reseals	4,391				4,391	
	Lions Club	Wiangaree steels reseals	8,000				8,000	
	Construction	Kerb & gutter Bames st Tabulam	10,000				10,000	
		Cycleway - Summerland way		87,500			87,500	
		Main street redevelopment over spent	(123,347)				(123,347)	
		Anzac drive reseal over spent	(39,507)				(39,507)	
	Financial Assistance Grant	Payment received in advance	67,697				67,697	
	Flood Damage Grant	December 2010 flood grant		754,437			754,437	
	Flood Restoration	December 2010 flood works		(88,536)			(88,536)	
	Capital Income	Roads to recovery grant		111,689			111,689	
	Section 94 Levies	Some income in urban roads				(25,931)	(25,931)	
	Lions Club	Funds not yet received						
Construction	Reseal iron pot creek road		(24,000)			(24,000)		
Engineering & Works		Reseal Omagh road		5,211			5,211	
		Reseal Findon creek road		10,959			10,959	
		Initial seal Brown knob road		16,838			16,838	
		Reseal Sextonville road		23,308			23,308	
		Widen Lions road at border crossing		27,744			27,744	
		Oxbow rd improvements		24,000			24,000	
		Rehab Wiangaree back road over spent		58,316			58,316	
		Resheet - Mills road	(107,314)				(107,314)	
		Resheet - Hartleys road		36,780			36,780	
		Goanna creek road improvements		40,000			40,000	
		Staff costs lower than anticipated		50,000			50,000	
		Project management fees higher than anticipated		173,882			173,882	
		Recoveries		289,229			289,229	

STATEMENT OF SIGNIFICANT VARIANCES JUNE QUARTER BUDGET REVIEW

PROGRAM	ITEM	COMMENT	OPERATING	REVOTE	RESTRICTED	DEBTORS/ CREDITORS	TOTAL VARIATION
Bridges	Maintenance	Maintenance levels higher than anticipated	(32,621)				(32,621)
	Capital Contributions	Not budgetted for	80,000				80,000
	Construction	Bridge 73-4457 montgomerys bridge		77,767			77,767
		Lions road Helcore culverts		88,420			88,420
		Bridge 59-1056 Gradys creek		58,128			58,128
		Bridge 59-13985 Gradys creek		100,000			100,000
		Bridge 50-9824 Needhams road		27,972			27,972
		Bridge 57-7819 Ghinni Ghi road		136,087			136,087
		Bridge 134-43531 Paddys flat road		25,976			25,976
		Bridge 120-2596 & 4113 Sawpit creek road		58,388			58,388
		Bridge 43-5110 Dyraaba road		46,789			46,789
		Costs higher than anticipated	(17,534)				(17,534)
	Fire Protection	Operations	Land purchase		68,409		
Stormwater Mgmt	Capital Expenditure	Flood grant restoration funds not yet received		(78,428)			(78,428)
	Income	Flood grant bowling club funds not yet received		(301,000)			(301,000)
Maintenance		Flood restoration works not completed		70,791			70,791
		Kyogle bowling club works not completed		301,000			301,000
Developer Contributions	Capital Expenditure	Level of activity higher than anticipated			36,347		36,347
		Kyogle stormwater improvements		42,956			42,956
Sundry		Tabulam drainage		9,435			9,435
		Bonalbo drainage improvements		77,621			77,621
		Kyogle drainage		12,061			12,061
		Woodenbong drainage improvements		20,691			20,691
		Mallanganee drainage improvements		(32,342)			(32,342)
	Other	Kyogle flood mitigation		35,292			35,292
		Various minor adjustments	81,025				81,025
		MOVEMENT IN GENERAL DEBTORS / CREDITORS				845,462	845,462
TOTAL GENERAL			545,514	3,886,319	69,245	845,462	5,346,540

STATEMENT OF SIGNIFICANT VARIANCES JUNE QUARTER BUDGET REVIEW

PROGRAM	ITEM	COMMENT	OPERATING	REVOTE	RESTRICTED	DEBTORS/ CREDITORS	TOTAL VARIATION
STATE HIGHWAYS	Operating Revenue Operating Costs Receivables	Level of activity higher than anticipated Maintenance & w/o levels higher than anticipated Decrease in receivables	1,873,372 (1,755,566)			226,465	1,873,372 (1,755,566) 226,465
TOTAL			117,806	0	0	226,465	344,271
QUARRIES	Operations Quarry Development Inventories	level of activity higher than anticipated Investigate replacement quarry Decrease in stock on hand	135,335	38,972		94,094	135,335 38,972 94,094
TOTAL			135,335	38,972	0	94,094	268,401
PLANT & DEPOTS	Plant Income Plant Sales Plant Purchases Plant Maintenance Sundry	Level of activity higher than anticipated Trade values lower than anticipated Savings achieved Maintenance costs lower than anticipated Various minor adjustments	125,182 (114,100) 243,585 214,575 3,204	(25,000) 202,000			125,182 (139,100) 445,585 214,575 3,204
TOTAL			472,446	177,000	0	0	649,446
TOTAL GENERAL FUND			1,271,101	4,102,291	69,245	1,166,021	6,608,658

STATEMENT OF SIGNIFICANT VARIANCES JUNE QUARTER BUDGET REVIEW

PROGRAM	ITEM	COMMENT	OPERATING	REVOTE	RESTRICTED	DEBTORS/ CREDITORS	TOTAL VARIATION
<u>WATER FUND</u>	Rates & User Charges	Level of activity lower than anticipated	(7,419)				(7,419)
	Operating Costs	Maintenance costs higher than anticipated	(62,701)				(62,701)
	Construction	Drought works		3,395			3,395
		Mains renewals		16,759			16,759
		Kyogle WTP automation		11,696			11,696
		Fawcetts creek rising mains renewal		79,149			79,149
	Receivables	Increase in liabilities				436,938	436,938
	Sundry	Various minor adjustments	2,260				2,260
TOTAL			(67,860)	110,999	0	436,938	480,077
<u>SEWER FUND</u>	Operating Costs	Maintenance levels higher than anticipated	(32,715)				(32,715)
	Specific Projects	Sewer relining contract		77,762			77,762
	Receivables	Increase in receivables				(52,635)	(52,635)
	Sundry	Various minor adjustments	5,514				5,514
TOTAL			(27,201)	77,762	0	(52,635)	(2,074)
<u>DOMESTIC WASTE MANAGEMENT FUND</u>	Operating Revenue	Level of activity lower than anticipated	(13,905)				(13,905)
	Operating Costs	Costs higher than anticipated	(47,436)				(47,436)
	Improvements	Costs higher than anticipated	(45,414)				(45,414)
	Receivables	Increase in receivables				(46,000)	(46,000)
	Sundry	Various minor adjustments	13,555				13,555
TOTAL			(93,200)	0	0	(46,000)	(139,200)
GRAND TOTAL			1,082,840	4,291,052	69,245	1,504,324	6,947,461

NB: ITEMS SHOWN IN BRACKETS INDICATE AN UNFAVOURABLE MOVEMENT.

KYOGLÉ COUNCIL
JUNE QUARTER BUDGET REVIEW

GENERAL FUND SUMMARY

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE
ECONOMIC DEVELOPMENT	(199,011)	0	(199,011)	(111,164)	87,847
GOVERNANCE	(628,090)	30,000	(598,090)	(534,607)	63,483
ADMINISTRATION	(1,229,368)	(11,086)	(1,240,454)	(1,109,021)	131,433
PERSONNEL	(520,693)	(40,000)	(560,693)	(517,952)	42,741
FINANCE	6,593,962	507,693	7,101,655	8,426,639	1,324,984
ART GALLERIES	(70,894)	0	(70,894)	(61,495)	9,399
COMMUNITY SERVICES	(124,803)	0	(124,803)	(93,757)	31,046
PRE SCHOOLS	(31,496)	0	(31,496)	(27,408)	4,088
PUBLIC LIBRARIES	(289,949)	(2,300)	(292,249)	(292,821)	(572)
SWIMMING POOLS	(319,387)	(82,793)	(402,180)	(408,881)	(6,701)
COMMUNITY BUILDINGS	(472,829)	0	(472,829)	(356,001)	116,828
PARKS & GARDENS	(273,975)	0	(273,975)	(245,091)	28,884
CROWN RESERVES	(112,355)	0	(112,355)	(126,174)	(13,819)
TOWN PLANNING	(130,543)	(114,993)	(245,536)	(244,970)	566
ENVIRONMENTAL HEALTH	(348,335)	0	(348,335)	(146,143)	202,192
BUILDING CONTROL	(75)	(35,000)	(35,075)	(30,744)	4,331
ANIMAL CONTROL	(90,347)	(5,000)	(95,347)	(112,603)	(17,256)
COMMERCIAL WASTE MGMT	(240,347)	25,897	(214,450)	(119,577)	94,873
PUBLIC CEMETERIES	(55,919)	(15,000)	(70,919)	(51,533)	19,386
REGIONAL ROADS	(823,991)	115,426	(708,565)	(760,947)	(52,382)
URBAN LOCAL ROADS	(1,210,758)	5,245	(1,205,513)	(1,009,069)	196,444
RURAL LOCAL ROADS	(1,034,778)	42,589	(992,189)	(119,549)	872,640
ENGINEERING & WORKS ADMIN	(914,134)	161,500	(752,634)	(290,741)	461,893
BRIDGES	(1,197,369)	(313,289)	(1,510,658)	(847,516)	663,142
EMERGENCY SERVICES	(265,026)	0	(265,026)	(214,151)	50,875
STORMWATER MANAGEMENT	(248,749)	(60,000)	(308,749)	(124,016)	184,733
MOVEMENT IN RECEIVABLES	0	0	0	845,462	845,462
	(4,239,259)	208,889	(4,030,370)	1,316,170	5,346,540

Statement by Responsible Accounting Officer

The following statement is made in accordance with Clause 203 (2) of the Local Government (General) Regulations 2005.

It is my opinion that the Quarterly Budget Review Statement for Kyogle Council for the quarter ended 30/06/2012 indicates that Council's projected financial position at 30/06/2012 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Glenn Rose  17/08/2012
Responsible Accounting Officer, Kyogle Council

Kyogle Council

Budget review for the quarter ended - 30 June 2012

Consolidated Income Statement

	ORIGINAL	Approved Changes			Mar Review	Projected year end result	Actual YTD
	Budget 2011/12 (000's)	Revotes (000's)	Sept Review (000's)	Dec Review (000's)			
Income							
Rates and Annual Charges	6,771			50	13	6,834	6,772
User Charges and Fees	3,040			(15)	910	3,935	6,103
Interest and Investment Revenue	344		53	200	155	752	985
Grants and Contributions - Operating	5,004	(922)	2,396	127	636	7,241	8,726
Grants and Contributions - Capital	1,588	1,589	191	22	(932)	2,458	2,375
Other Revenues	49				10	59	87
Net gain from the disposal of assets	207			238		445	120
Total Income	17,003	667	2,640	622	792	21,724	25,168
Expenses							
Employee Benefits and on-costs	9,318	19	(58)	106	261	9,646	6,743
Borrowing Costs	109					109	96
Materials & Contracts	984	488	2,366	(953)	1,810	4,695	8,120 *
Depreciation and Amortisation	4,247					4,247	4,247
Other Expenses	1,661	64	2		(39)	1,688	1,728
Net Loss from Disposal of Assets	0					0	0
Total Expenses	16,319	571	2,310	(847)	2,032	20,385	20,934
Net Operating Result from continuing operations	684	96	330	1,469	(1,240)	1,339	4,234
Net Operating Result before capital items	(904)	(1,493)	139	1447	(308)	(1,119)	1,859

Notes :

ORIGINAL Budget + / - approved budget changes in previous quarters = REVISED Budget

REVISED Budget + / - recommended changes this quarter = PROJECTED year end result

Prepared by: Glenn Rose

(Responsible Accounting Officer)

17/08/2012

This document forms part of Kyogle Council's Quarterly Budget Review Statement for the quarter ended 30/06/2012 and should be read in conjunction with other documents in the QBRS.

* Some items will be capitalised

Kyogle Council

Budget review for the quarter ended - 30 June 2012

Capital Budget - Consolidated

	ORIGINAL	Approved Changes			Mar Review (000's)	Projected	Actual YTD (000's)
	Budget	Revotes	Sept	Dec		year end	
	2011/12 (000's)	(000's)	Review (000's)	Review (000's)		result (000's)	
Capital Funding							
Rates and other untied funding	3,406	3,901	116		(368)	7,055	5,211
Capital Grants & Contributions	1,588	1,589	191	22	(932)	2,458	2,375
Loans	300					300	
Income from sale of assets	207	0	0	238	0	445	120
Other Capital Funding Sources	0					0	
Total Capital Funding	5,501	5,490	307	260	(1,300)	10,258	7,706
Capital Expenditure							
Acquisitions							
Plant and Equipment	1,193	202		238		1,633	1,431
Land and Buildings	672	1,092	45			1,809	686
Roads, Bridges and Footpaths	2,532	3,039	262	22	(1,300)	4,555	4,340
Other	517	190				707	422
Stormwater Drainage	105	82				187	
Water	194	660				854	539
Sewer	257	225				482	259
Total Acquisitions	5,470	5,490	307	260	(1,300)	10,227	7,677
Loan Repayments	31					31	29
Total Capital Expenditure	5,501	5,490	307	260	(1,300)	10,258	7,706

Notes :

ORIGINAL Budget + / - approved budget changes in previous quarters = REVISED Budget

REVISED Budget + / - recommended changes this quarter = PROJECTED year end result

Prepared by: Glenn Rose

(Responsible Accounting Officer)

17/08/2012

This document forms part of Kyogle Council's Quarterly Budget Review Statement for the quarter ended 30/06/2012 and should be read in conjunction with other documents in the QBRs.

Kyogle Council

Budget review for the quarter ended - 30 June 2012

Cash & Investments

	ORIGINAL	Approved Changes			Mar Review (000's)	Projected year end result (000's)	Actual YTD (000's)
	Budget 2011/12 (000's)	Revotes (000's)	Sept Review (000's)	Dec Review (000's)			
Externally Restricted							
RTA Contributions	476	(476)				0	864
Developer Contributions	591					591	581
Other	231					231	231
Water Fund	794	(660)	22			156	636
Sewer Fund	1,120	(225)	1			896	893
Domestic Waste Management	203	10				213	73
Total Externally Restricted	3,415	(1,351)	23	0	0	2,087	3,278
Internally Restricted							
Employee Leave Entitlements	730					730	730
Buildings	562					562	562
Carry-over Works	3,814	(3,814)				0	3910
Information Technology	80					80	80
Roads & Bridges	982	148				1,130	1924
Emergency Works	100					100	100
Commercial Waste	150					150	150
Transport	220					220	564
Quarries	655	(99)			60	616	884
Plant Replacement	4,809	(277)		1,000		5,532	6,181
Total Internally Restricted	12,102	(4,042)	0	1,000	60	9,120	15,085
Total Restricted	15,517	(5,393)	23	1,000	60	11,207	18,363
Unrestricted	200			209		409	200
Total Cash & Investments	15,717	(5,393)	23	1,209	60	11,616	18,563

Notes :

ORIGINAL Budget + / - approved budget changes in previous quarters = REVISED Budget
 REVISED Budget + / - recommended changes this quarter = PROJECTED year end result

Prepared by: Glenn Rose

(Responsible Accounting Officer)

17/08/2012

This document forms part of Kyogle Council's Quarterly Budget Review Statement for the quarter ended 30/06/2012 and should be read in conjunction with other documents in the QBRS.

Kyogle Council

Budget review for the quarter ended - 30 June 2012

Financial Indicators

Actual Result 2010/11	Ratio	Result YTD 2011/12	Forecast result ORIGINAL Budget 2011/12	Forecast result REVISED Budget 2011/12	Forecast result PROJECTED Budget 2011/12
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Unrestricted current ratio

7.52	<u>Current assets less all external restrictions</u> <i>Current liabilities less specific purpose liabilities</i>	11.71	7.53	5.33	5.33
0.007	Debt service ratio <u>Debt service cost</u> <i>Revenue from continuing operations excluding capital items and specific purpose grants/contributions</i>	0.005	0.009	0.008	0.007
0.270	Rates & annual charges coverage ratio <u>Rates & annual charges revenues</u> <i>Income from continuing operations</i>	0.269	0.398	0.326	0.315
10.56%	Rates & annual charges outstanding percentage <u>Rates & annual charges outstanding</u> <i>Rates & annual charges collectible</i>	13.81%	10.07%	10.00%	9.98%

Prepared by: Glenn Rose

(Responsible Accounting Officer)

17/08/2012

This document forms part of Kyogle Council's Quarterly Budget Review Statement for the quarter ended 30/06/2012 and should be read in conjunction with other documents in the QBRS.

**KYOGLE COUNCIL
JUNE QUARTER BUDGET REVIEW**

ECONOMIC DEVELOPMENT

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE
OPERATING REVENUE:					
TOURISM INCOME	7,137	0	7,137	6,300	(837)
TOTAL OPERATING REVENUE	7,137	0	7,137	6,300	(837)
OPERATING COSTS:					
ECONOMIC DEVELOPMENT	89,959	0	89,959	0	89,959 (1)
EMPLOYMENT COSTS	64,233	0	64,233	65,964	(1,731)
TOURISM EXPENDITURE	51,956	0	51,956	51,500	456
TOTAL OPERATING COSTS	206,148	0	206,148	117,464	88,684
OPERATING RESULT	(199,011)	0	(199,011)	(111,164)	87,847
NON-CURRENT INCOME:					
TOTAL NON-CURRENT INCOME	0	0	0	0	0
CAPITAL EXPENDITURE:					
TOTAL CAPITAL EXPENDITURE	0	0	0	0	0
NET COST OF ACTIVITY	(199,011)	0	(199,011)	(111,164)	87,847

(1) Revote - Futures funding

Economic Development

Aims:

- Assist and coordinate the ongoing development of Kyogle Council area and enhance and market its capacity as a location for residential opportunities, primary production, industry, commerce, government services and tourism.
- To foster the development of the tourism industry, within the Council area in order to promote economic growth and improved facilities.

STRATEGIC INITIATIVES	SPECIFIC TARGETS	ACTIONS
Range of alternative funding/revenue sources identified	Applications submitted	Report on funding obtained
To assist intending developers to identify sites and lodge applications for appropriate commercial, industrial and other employment generating activities and to appropriately determine such applications.	All activities in this category are to be undertaken "in house" utilising existing staff and resources as available. Outside agencies may be called on to assist as required.	Number of new commercial and industrial developments approved.
Actively pursue opportunities for the development of Value Adding industries for forest plantation products	Liaise with government and industry groups	Report to Council on progress
Implement Economic Development Strategic Plan.	Liaise with Council, the community, Kyogle businesses and Government Departments.	Under development
Foster the development of the tourism industry, within the Council area.	Council has an adopted tourism strategy, which sets out the strategic direction for tourism within the Council area, including resource requirements.	Number of tourist development applications received. There were 2235 visitations to the Visitor Information Centre. Seeking feedback from tourism operators on level of assistance provided by Council.
Promote local tourism by working with National Parks and Wildlife Service (NPWS), the Tourist Information Centre, tourism board and RMS.	To increase local tourism & visitors to the area.	Annual Implementation of a combined tourism brochures with other organisations - new brochure printed. Improved road & directional signage. Feedback obtained from Tourist Information Centre. Meetings held with NPWS to identify promotional opportunities. Web-based information kit for new residents prepared. New residents kit Developed.

KYOGLE COUNCIL
JUNE QUARTER BUDGET REVIEW

GOVERNANCE

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE
OPERATING REVENUE:					
TOTAL OPERATING REVENUE	0	0	0	0	0
OPERATING COSTS:					
EMPLOYMENT	364,557	(20,000)	344,557	325,380	19,177
COUNCILLOR SERVICES	149,768	0	149,768	140,153	9,615
COUNCILLOR PROF DEVELOPMT ELECTION	18,913 0	0 0	18,913 0	7,092 0	11,821 0
LEGALS	41,200	(10,000)	31,200	4,610	26,590
ADVERTISING, NOROC, LGSA	53,652	0	53,652	57,372	(3,720)
TOTAL OPERATING COSTS	628,090	(30,000)	598,090	534,607	63,483
OPERATING RESULT	(628,090)	30,000	(598,090)	(534,607)	63,483
NON-CURRENT INCOME:					
TOTAL NON-CURRENT INCOME	0	0	0	0	0
CAPITAL EXPENDITURE:					
TOTAL CAPITAL EXPENDITURE	0	0	0	0	0
NET COST OF ACTIVITY	(628,090)	30,000	(598,090)	(534,607)	63,483

(1)

(2)

(1) Councillor expenditure lower than anticipated

(2) Level of legal advice lower than anticipated

Governance & Community Service

Governance

Aims:

- Better manage community expectations.
- Understand and meet the needs of the community.
- Set the example in Local Government through efficient and effective management practices and provide an environment that fosters trust, encourages and rewards excellence in performance and which supports the implementation of Council's goals and policies.

INITIATIVES	STRATEGIES	INDICATORS
Report community opinions	Conduct a community survey Review strategic plan	Community Survey conducted and reported to Council
Engage the community in Council processes	Conduct public meetings and engage in appropriate consultation	Two (2) public meetings held for Draft LEP.
Organisation structure reviewed annually	Organisation Structure review to be carried out in consultation with the General Manager, Council and staff	Structure reviewed and workshop held with Council.
All policies reviewed annually	Review all policies annually to ensure that they are not contrary to Council's stated objectives	Review to be completed by 30 June, each year. Report to Council regarding status of review.
Management Plan reviewed quarterly	Undertake quarterly reviews of Management Plan, identifying any areas of concern and adjusting targets as necessary.	Reviews to be completed by August, November, February and May and presented to Council
Minimise number of customer complaints	Provide prompt response to phone calls, correspondence and customer complaints	319 customer service complaints received. 1055 items of correspondence registered.

**KYOGLE COUNCIL
JUNE QUARTER BUDGET REVIEW**

CORPORATE AND COMMUNITY SERVICES - ADMINISTRATION

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE
OPERATING REVENUE:					
TOTAL OPERATING REVENUE	0	0	0	0	0
OPERATING COSTS:					
EMPLOYMENT	653,883	9,000	662,883	666,383	(3,500)
OFFICE EXPENSES	252,527	70,000	322,527	273,764	48,763 (1)
DONATIONS	95,540	2,086	97,626	40,555	57,071 (2)
OTHER	31,412	0	31,412	27,012	4,400 (3)
DEPRECIATION	96,951	0	96,951	96,951	0
TOTAL OPERATING COSTS	1,130,313	81,086	1,211,399	1,104,665	106,734
OPERATING RESULT	(1,130,313)	(81,086)	(1,211,399)	(1,104,665)	106,734
NON-CURRENT INCOME:					
DEPRECIATION	96,951	0	96,951	96,951	0
TOTAL NON-CURRENT INCOME	96,951	0	96,951	96,951	0
CAPITAL EXPENDITURE:					
OFFICE EQUIPMENT & FURNITURE	196,006	(70,000)	126,006	101,307	24,699 (4)
TOTAL CAPITAL EXPENDITURE	196,006	(70,000)	126,006	101,307	24,699
NET COST OF ACTIVITY	(1,229,368)	(11,086)	(1,240,454)	(1,109,021)	131,433

(1) Printing, stationery and computer running costs lower than anticipated

(2) Revote - donations not paid out

(3) Subscriptions and uniform costs lower than anticipated

(4) Revote - computer equipment not yet purchased

Administration

Aims:

Efficient and effective management of customer services (both internal and external)

INITIATIVES	STRATEGIES	INDICATORS
Ensure information technology is effectively utilised as a means of enhancing the effectiveness of work groups and the efficiency of the organisation.	Subject to availability of funds, all information technology needs are met.	Information Technology Strategy Plan is current.
Provide efficient management of Council records	Effective registration, storage and follow ups for all documents and e-mail.	Ensure ready access to centralised system of current and archival information by all staff
Ensure public is aware of services, relevant events, meetings etc.	Full public knowledge of services, events, meetings etc.	Newsletters distributed monthly
Maintain relevant and current web site	Manage in line with Council and Community requirements	Implement message board Number of Complaints/suggestions received via web site
Compile and prepare Business papers for distribution to Councillors, staff, press and public	Business papers prepared accurately and distributed within sufficient time to allow review prior to meetings.	Compliance with distribution requirements
Minimise exposure to insurance risk	Ensure adequate insurance coverage and regularly inspect all facilities in accordance with developed risk management program	4 public liability claims received . 2 denied, 2 settled, 2 denied by insurer.

**KYOGLE COUNCIL
JUNE QUARTER BUDGET REVIEW**

CORPORATE AND COMMUNITY SERVICES - PERSONNEL

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE
OPERATING REVENUE:					
GRANTS & SUBSIDIES	29,548	0	29,548	40,325	10,777 (1)
TOTAL OPERATING REVENUE	29,548	0	29,548	40,325	10,777
OPERATING COSTS:					
EMPLOYMENT	158,481	0	158,481	155,441	3,040
INSURANCE & RISK MANAGEMENT	326,344	0	326,344	290,361	35,983 (2)
CONSULTANTS	11,593	40,000	51,593	51,747	(154)
OTHER	53,823	0	53,823	60,728	(6,905) (3)
TOTAL OPERATING COSTS	550,241	40,000	590,241	558,277	31,964
OPERATING RESULT	(520,693)	(40,000)	(560,693)	(517,952)	42,741
NON-CURRENT INCOME:					
TOTAL NON-CURRENT INCOME	0	0	0	0	0
CAPITAL EXPENDITURE:					
TOTAL CAPITAL EXPENDITURE	0	0	0	0	0
NET COST OF ACTIVITY	(520,693)	(40,000)	(560,693)	(517,952)	42,741

(1) Insurance scheme returns higher than anticipated

(2) Insurance excess payments lower than anticipated

(3) Non reimbursed workers compensation expenditure higher than estimated

Personnel

Aims:

- Employ recruitment and selection procedures to attract the best possible applicants
- Ensure all staff, contractors and volunteers are aware of policies, safety issues and conditions of engagement.
- Ensure all staff training needs are addressed and training budget spent effectively
- Monitor progress and performance of staff

INITIATIVES	STRATEGIES	INDICATORS
High quality staff employed.	Positions to be filled according to recruitment procedures and policies	2 staff left
Policies, safety procedures and conditions of engagement fully known and applied.	Induct staff, contractors and volunteers prior to their commencing duties.	4 inductions carried out, including casuals.
All necessary training completed within budget.	Training plan to be developed for all staff	Structured training plan prepared by 31 March each year
All staff reviewed at least once a year.	Conduct regular reviews and reward positive achievement	17 reviews conducted during quarter
Minimise workers compensation claims/costs	Provide OH&S training for all employees, Interview all employees making accident claims and review work practices	4 incidences recorded for the quarter. 0 hours in lost time injuries.

KYOGLE COUNCIL
JUNE QUARTER BUDGET REVIEW

CORPORATE AND COMMUNITY SERVICES - FINANCE

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE	
OPERATING REVENUE:						
GENERAL RATES INCOME	4,637,674	50,000	4,687,674	4,711,544	23,870	
INTEREST & SUNDRY INCOME	298,201	443,430	741,631	874,062	132,431	(1)
RECOVERIES	300,910	0	300,910	301,688	778	
REVENUE SHARING GRANT	1,594,249	84,263	1,678,512	2,840,458	1,161,946	(2)
STORES	88,765	10,000	98,765	116,721	17,956	(3)
TOTAL OPERATING REVENUE	6,919,799	587,693	7,507,492	8,844,473	1,336,981	
OPERATING COSTS:						
FINANCE	171,600	30,000	201,600	196,482	5,118	
STORES	57,410	10,000	67,410	96,341	(28,931)	(3)
VALUATION AND AUDITOR FEES	76,378	40,000	116,378	111,059	5,319	
OTHER	20,449	0	20,449	13,952	6,497	(4)
TOTAL OPERATING COSTS	325,837	80,000	405,837	417,834	(11,997)	
OPERATING RESULT	6,593,962	507,693	7,101,655	8,426,639	1,324,984	
NON-CURRENT INCOME:						
TOTAL NON-CURRENT INCOME	0	0	0	0	0	
CAPITAL EXPENDITURE:					0	
TOTAL CAPITAL EXPENDITURE	0	0	0	0	0	
NET COST OF ACTIVITY	6,593,962	507,693	7,101,655	8,426,639	1,324,984	

(1) Level of investments higher than anticipated

(2) Revote - advance payment 2012 / 2013 financial assistance grant

(3) Stores activities higher than anticipated due to extra works conducted

(4) Bank charges and debt write offs lower than anticipated

Finance

Aims:

Manage the finances of Council and ensure processes and procedures are in place for the efficient processing and reporting of financial data.

INITIATIVES	STRATEGIES	INDICATORS
Ensure budgeted results/objectives are obtained	Oversee budgets to ensure budget objectives are attained.	Report on percentage variances from budget included in quarterly budget review
Ensure taxation requirements are met	Taxation minimised. Nil fines or penalties.	All returns lodged on time.
Minimise level of outstanding debts.	Enforce debt collection methods to reduce levels of outstanding debt	Report on levels of outstanding rates and debtors provided to Council monthly.
Manage cashflows to maximise investments	Investment return forecast in adopted budget.	Monthly investment reports provided to Council.
Ensure internal controls are in place to minimise risk of error and opportunity for fraud	Document systems, train staff and implement auditors recommendations	Points noted in Management letter from auditors acted upon where possible and reported to Internal Audit Committee.

KYOGLE COUNCIL
JUNE QUARTER BUDGET REVIEW

STATE HIGHWAYS (TECHNICAL SERVICES)

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE
OPERATING REVENUE:					
MAINTENANCE	650,000	170,000	820,000	1,007,729	187,729 (2)
WORKS ORDERS	650,000	700,000	1,350,000	3,035,643	1,685,643 (1)
TOTAL OPERATING REVENUE	1,300,000	870,000	2,170,000	4,043,372	1,873,372
OPERATING COSTS:					
MAINTENANCE MR 83	328,185	50,000	378,185	610,054	(231,869) (2)
MAINTENANCE SH 16	150,000	70,000	220,000	348,040	(128,040) (2)
ADMINISTRATION	101,815	50,000	151,815	154,672	(2,857)
WORKS ORDERS	650,000	700,000	1,350,000	2,742,800	(1,392,800) (1)
TOTAL OPERATING COSTS	1,230,000	870,000	2,100,000	3,855,566	(1,755,566)
OPERATING RESULT	70,000	0	70,000	187,806	117,806
NON-CURRENT INCOME:					
MOVEMENT IN RECEIVABLES	0	0	0	226,465	226,465 (3)
TOTAL NON-CURRENT INCOME	0	0	0	226,465	226,465
CAPITAL EXPENDITURE:					
RESERVE TRANSFERS	220,000	0	220,000	220,000	0
TOTAL CAPITAL EXPENDITURE	220,000	0	220,000	220,000	0
NET COST OF ACTIVITY	(150,000)	0	(150,000)	194,271	344,271

(1) Works order activity higher than anticipated

(2) Maintenance levels higher than anticipated

(3) Decrease in RMS Receivable

Roads and Infrastructure

State Highways

Aims:

Maintain to an acceptable standard the network of 113km of State Roads.

INITIATIVES	STRATEGIES	INDICATORS
Liaise with RMS in the development of five year capital works and maintenance programs for State Roads	Participate in annual inspections of State Roads with RMS to determine needs.	Inspections completed and regular liaison maintained between Council and RMS staff.
Pursue a commitment for a heavy vehicle alternative route for the Summerland Way through Kyogle and Wiangaree.	Liaise with the RMS and other government departments.	No commitment obtained. Included in submission to the NSW Long Term Transport Master Plan
Pursue further investigation of the East of Mount Lindsay deviation for the Summerland Way	Liaise with the RMS and other government departments	No commitment obtained. Included in submission to the NSW Long Term Transport Master Plan. Continue to pursue through infrastructure Australia proposals and the Summerland way Promotional Committee
Maintain State Roads to the requirements of the Road maintenance Council Contract	Comply with quality, safety and environmental management plans	No major issues identified in January 2012 audit, but number of occasions where target completion dates are not being met.

KYOGLE COUNCIL
JUNE QUARTER BUDGET REVIEW

TECHNICAL SERVICES - REGIONAL ROADS

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE
OPERATING REVENUE:					
BLOCK GRANT	944,000	0	944,000	910,000	(34,000)
FLOOD DAMAGE GRANT	0	430,288	430,288	469,585	39,297 (1)
TOTAL OPERATING REVENUE	944,000	430,288	1,374,288	1,379,585	5,297
OPERATING COSTS:					
MAIN ROAD 141	184,000	0	184,000	192,932	(8,932)
MAIN ROAD 150	65,000	0	65,000	42,693	22,307
MAIN ROAD 361	230,000	65,000	295,000	273,999	21,001
MAIN ROAD 544	80,000	0	80,000	64,441	15,559
MAIN ROAD 622	70,000	0	70,000	31,334	38,666
FLOOD DAMAGE WORKS	0	430,288	430,288	582,169	(151,881) (2)
DEPRECIATION	385,572	0	385,572	385,572	0
TOTAL OPERATING COSTS	1,014,572	495,288	1,509,860	1,573,140	(63,280)
OPERATING RESULT	(70,572)	(65,000)	(135,572)	(193,555)	(57,983)
NON-CURRENT INCOME:					
DEPRECIATION	385,572	0	385,572	385,572	0
CAPITAL GRANTS	600,300	22,000	622,300	544,073	(78,227) (3)
TRANSFER FROM RESERVE	220,000	0	220,000	220,000	0
TOTAL NON-CURRENT INCOME	1,205,872	22,000	1,227,872	1,149,645	(78,227)
CAPITAL EXPENDITURE:					
MAIN ROAD 141	0	50,000	50,000	54,568	(4,568)
MAIN ROAD 150	50,000	(50,000)	0	0	0
MAIN ROAD 361	646,471	61,574	708,045	671,962	36,083
MAIN ROAD 544	470,000	0	470,000	360,485	109,515 (4)
MAIN ROAD 622	0	0	0	0	0
BRIDGES	792,820	(220,000)	572,820	630,022	(57,202) (5)
TOTAL CAPITAL EXPENDITURE	1,959,291	(158,426)	1,800,865	1,717,037	83,828
NET COST OF ACTIVITY	(823,991)	115,426	(708,565)	(760,947)	(52,382)

(1) Additional allocation for flood damage

(2) Additional flood damage expenditure

(3) Revote - Bentley road income (\$100,000)

(3) Additional income boomi creek bridge \$21,487

(4) Revote - Bentley road works

(5) Bean Ck bridges over expenditure (\$14,228)

(5) Boomi Ck bridge over expenditure (\$42,974)

Regional Roads

Aims:

Maintain to an acceptable standard its network of 127km of regional roads.

INITIATIVES	STRATEGIES	INDICATORS
Develop forward capital works and maintenance programs for Regional Roads.	Regular assessment of road condition by visual inspection and analysis of maintenance expenditure. Scope and submit projects to RMS for inclusion in funding programs	Regional Roads REPAIR program to 2014 has been approved by RMS, level of funding required for resealing and rehabilitation and improvement works not reflected in Operational Plan or long term financial plan. Funding shortfall for capital renewals across all Transport Assets of approx. \$4M per year.
Regional road network appropriate for current and anticipated transport needs.	Negotiate with RMS for appropriate changes e.g. inclusion of Gradys Ck Rd in the network. Undertake widening and/or realignments and other improvements to areas of poor design standard.	No changes approved to Regional Road network Upgrade projects identified under the Regional Roads Repair Program to 2014.
Lobby for action on MR 622 specifically between the Qld State border and the Summerland Way Intersection.	Support the Summerland Way Promotional Committee and (SWPC) and Downs to Rivers Action Committee (DTRAC)	Lobbying continuing through Downs to Rivers Action Committee, and upgrade and reclassification included in submission to NSW Long term Transport Master Plan
Replace timber bridges on the Regional roads	Prepare and submit funding proposals to RMS for consideration	Regional Roads Timber Bridge Replacement Program now closed, 5 timber bridges remain on the Regional Road Network. One is programmed for replacement in 2014/15, no funding identified for the replacement of the remaining 4.

KYOGLE COUNCIL
JUNE QUARTER BUDGET REVIEW

TECHNICAL SERVICES - URBAN LOCAL ROADS

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE
OPERATING REVENUE:					
GRANTS	48,615	14,745	63,360	63,360	0
STREET LIGHTING SUBSIDY	20,000	0	20,000	31,000	11,000 (1)
TOTAL OPERATING REVENUE	68,615	14,745	83,360	94,360	11,000
OPERATING COSTS:					
STREET LIGHTING	150,000	0	150,000	139,514	10,486
KYOGLE	260,000	(55,000)	205,000	208,251	(3,251)
BONALBO	35,000	0	35,000	20,572	14,428
WOODENBONG	40,000	(15,000)	25,000	20,129	4,871
MALLANGANEE	6,000	0	6,000	1,721	4,279
WIANGAREE	11,500	(8,000)	3,500	4,594	(1,094)
TABULAM	6,000	0	6,000	12,357	(6,357)
OLD BONALBO	5,000	0	5,000	753	4,247
OLD GREVILLIA	1,000	0	1,000	2,537	(1,537)
DEPRECIATION	290,828	0	290,828	290,828	0
TOTAL OPERATING COSTS	805,328	(78,000)	727,328	701,256	26,072
OPERATING RESULT	(736,713)	92,745	(643,968)	(606,896)	37,072
NON-CURRENT INCOME:					
DEPRECIATION	290,828	0	290,828	290,828	0
INFRASTRUCTURE GRANTS	360,000	40,500	400,500	371,000	(29,500) (2)
SECTION 94 LEVIES	0	0	0	58,829	58,829 (3)
TOTAL NON-CURRENT INCOME	650,828	40,500	691,328	720,657	29,329
CAPITAL EXPENDITURE:					
CONSTRUCTION	1,124,873	128,000	1,252,873	1,122,830	130,043 (2)
TOTAL CAPITAL EXPENDITURE	1,124,873	128,000	1,252,873	1,122,830	130,043
NET COST OF ACTIVITY	(1,210,758)	5,245	(1,205,513)	(1,009,069)	196,444

(1) Additional subsidy received

(2) Revote - works not completed this year

(3) Section 94 income budgetted under rural local roads

Urban Local Roads

Aims:

To identify and address the needs for the improvement or the expansion of the Urban Local road network and to improve the level of service to residents in the village area.

INTIATIVES	STRATEGIES	INDICATORS
Construct and maintain all roads to standard outlined in the Road Network Management Plan	Review the gap between actual funding and funds required for the various maintenance activities	Funding Gap for transport infrastructure identified as part of the development of Councils Asset Management Strategy. For Transport assets as a group the funding gap is \$4M per year.
Review the classification hierarchy for Urban Local Roads	Review the urban road classifications to ensure they are appropriate for current development and usage.	Urban Road classifications adopted by Council, but Road Network Management Plan still needs to be amended to reflect this.
Develop a forward rehabilitation and upgrading Program to address the backlog of works required.	Regular assessment of road condition by visual inspection and analysis of maintenance expenditure	Requirements included in Asset Management Plan but not funded in Long Term Financial Plan.
Eliminate all unsealed urban streets and lanes	Review the program to achieve this objective in five years	Annual Program included in current capital works budgets.
Reduce risk exposure due to trips and falls in the urban areas.	Implement programs for reconstruction or repair to footpaths, kerb and gutter and street tree management where hazards have been identified.	Footpath upgrades in Kyogle, Bonalbo and Tabulam have reduced risk. Ongoing program included in capital works budget, but funding shortfall only allows highest priority areas to be addressed.
Pursue systematic maintenance programs for urban streets	Identify maintenance needs by regular inspections and reference to complaints received.	Inspection records maintained and reviewed on a monthly basis.
Maintain high standard of response to customer requests	Maintain Council's Customer Action Request system and document inspection and response procedures to ensure prompt, efficient response to requests.	Concurrence with required levels of service for response to Customer Requests. Reports presented to Council on Customer requests each month

KYOGLE COUNCIL
JUNE QUARTER BUDGET REVIEW

TECHNICAL SERVICES - RURAL LOCAL ROADS

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE	
OPERATING REVENUE:						
FINANCIAL ASSISTANCE GRANT	544,117	34,537	578,654	1,400,788	822,134	(1)
FLOOD DAMAGE GRANT	0	2,066,409	2,066,409	2,049,455	(16,954)	(2)
TOTAL OPERATING REVENUE	544,117	2,100,946	2,645,063	3,450,243	805,180	
OPERATING COSTS:						
MAINTENANCE	1,120,661	390,000	1,510,661	1,533,900	(23,240)	
OTHER	128,035	(90,000)	38,035	19,201	18,835	
FLOOD DAMAGE	0	2,066,409	2,066,409	2,028,110	38,299	(2)
DEPRECIATION	1,110,828	0	1,110,828	1,110,828	0	
TOTAL OPERATING COSTS	2,359,524	2,366,409	4,725,933	4,692,039	33,894	
OPERATING RESULT	(1,815,407)	(265,463)	(2,080,870)	(1,241,796)	839,074	
NON-CURRENT INCOME:						
ROADS TO RECOVERY GRANT	498,522	0	498,522	386,177	(112,345)	(2)
RESERVE TRANSFER	218,360	0	218,360	218,360	0	
SECTION 94 LEVIES	51,800	0	51,800	25,869	(25,931)	(3)
LIONS CLUB	0	124,000	124,000	100,000	(24,000)	(2)
DEPRECIATION	1,110,828	0	1,110,828	1,110,828	0	
TOTAL NON-CURRENT INCOME	1,879,510	124,000	2,003,510	1,841,234	(162,276)	
CAPITAL EXPENDITURE:						
CONSTRUCTION	1,098,881	(184,052)	914,829	718,987	195,842	(2)
TOTAL CAPITAL EXPENDITURE	1,098,881	(184,052)	914,829	718,987	195,842	
NET COST OF ACTIVITY	(1,034,778)	42,589	(992,189)	(119,549)	872,640	

(1) Revote - advance payment 2012 / 2013 financial assistance grant

(2) Revote - works not completed this year

(3) Section 94 contributions separated between urban and rural roads

Rural Local Roads

Aims:

- Maintain to an acceptable standard its network of 1,082km of local roads.
- Work towards increased funding base and ensure responsible asset management including continual review of construction and maintenance activities.
- Ensure a balance is maintained between the most economical use of available funds and community expectations.

INITIATIVES	STRATEGIES	INDICATORS
Develop a forward programs for Rural Local Roads	Carry out condition surveys and traffic projections for RLR to identify priorities	Level of works on Rural Local Roads Program updated annually, but still below level required to fund renewals. Funding Gap for transport infrastructure identified as part of the development of Councils Asset Management Strategy. For Transport assets as a group the funding gap is \$4M per year.
Review the Road Network Classification annually	Review traffic usage and development trends to identify any changes in classifications warranted	Rural Road classifications to be reviewed and set service levels to be developed in consultation with the community to reflect available funding levels and highest priority roads for expenditure of limited budgets.
Maintain high standard of response to customer requests	Maintain Council's Customer Action Request system and document inspection and response procedures to ensure prompt, efficient response to requests.	Concurrence with required levels of service for response to Customer Requests. Reports presented to Council on Customer requests each month
Responsible management of the roadside environment	Implement Roadside Vegetation Management plan	Protection and enhancement of roadside environment incorporated into works program.
Promote road safety	Pursue funding for specific road safety projects as appropriate	Blackspot funding of \$1.2M secured over 2012/13, and applications made annually for complying projects.

KYOGLE COUNCIL
JUNE QUARTER BUDGET REVIEW

TECHNICAL SERVICES - BRIDGES

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE
OPERATING REVENUE:					
FINANCIAL ASSISTANCE GRANT	394,702	0	394,702	394,702	0
TOTAL OPERATING REVENUE	394,702	0	394,702	394,702	0
OPERATING COSTS:					
MAINTENANCE	500,000	0	500,000	532,621	(32,621) (1)
DEPRECIATION	279,405	0	279,405	279,405	0
TOTAL OPERATING COSTS	779,405	0	779,405	812,026	(32,621)
OPERATING RESULT	(384,703)	0	(384,703)	(417,324)	(32,621)
NON-CURRENT INCOME:					
ROADS TO RECOVERY GRANT	295,904	0	295,904	295,904	0
DEPRECIATION	279,405	0	279,405	279,405	0
CAPITAL CONTRIBUTIONS	0	0	0	80,000	80,000 (2)
TOTAL NON-CURRENT INCOME	575,309	0	575,309	655,309	80,000
CAPITAL EXPENDITURE:					
CONSTRUCTION	1,387,975	313,289	1,701,264	1,085,501	615,763 (3)
TOTAL CAPITAL EXPENDITURE	1,387,975	313,289	1,701,264	1,085,501	615,763
NET COST OF ACTIVITY	(1,197,369)	(313,289)	(1,510,658)	(847,516)	663,142

(1) Maintenance costs higher than anticipated

(2) Developer contributions not budgetted for

(3) Revote - works not completed this year

Bridges

Aims:

- To identify and address the needs for the improvement of the Kyogle Council Bridge Network.
- To work towards the upgrading of bridges to provide a higher level of service to the public and lower annual maintenance costs

INITIATIVES	STRATEGIES	INDICATORS
Develop annual bridge maintenance/replacement program.	Prioritise bridges and determine appropriate structure	Funding Gap for transport infrastructure identified as part of the development of Councils Asset Management Strategy. For Transport assets as a group the funding gap is \$4M per year. Core Infrastructure Risk Management Plan includes risk management control options available such as imposition of weight limits, bridge closures, and disposal of non-essential structures and increased inspections.
Implement the adopted Bridge System Improvement Strategy	Continue systematic inspection and testing program	Approx. 10% of timber bridges are assessed, mainly in conjunction with maintenance works. Need to review resourcing levels to allow for additional bridge inspection frequencies to manage the risks associated with the aging bridge network.
Update the bridge asset register	Record data from ongoing bridge survey and add details of new works as they occur.	Bridge register updated on a continuous basis
Develop construction and maintenance standards for bridge network	Review appropriate standards for local conditions Review new and existing technologies to replace bridges with economical low cost structures	Standards documented and incorporated into Asset Management Plan
Maintain serviceability of existing bridges	Undertake regular appropriate preventative maintenance as identified in bridge inspections.	Condition of older bridges continuing to deteriorate and with frequent urgent repairs required, and weight limits being required.
Signage	Upgrade warning signage on bridges and approaches.	Install signage as each bridge undergoes maintenance works
Termite Control	Continue termite control program	Reduction in evidence of recurring termite damage to bridges

KYOGLE COUNCIL
JUNE QUARTER BUDGET REVIEW

TECHNICAL SERVICES - ENGINEERING & WORKS ADMINISTRATION

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE
OPERATING REVENUE:					
PRIVATE WORKS	42,436	15,000	57,436	88,757	31,321 (1)
SUNDRY INCOME	10,820	15,000	25,820	24,380	(1,440)
TOTAL OPERATING REVENUE	53,256	30,000	83,256	113,137	29,881
OPERATING COSTS:					
ROAD SURVEY & DESIGN	41,566	0	41,566	43,983	(2,417)
EMPLOYMENT	1,088,339	(75,000)	1,013,339	839,457	173,882 (2)
PRIVATE WORKS	42,436	15,000	57,436	88,392	(30,956) (1)
DEPRECIATION	4,657	0	4,657	4,657	0
TOOLS, CLOTHING, SIGNAGE	56,759	0	56,759	54,485	2,274
RECOVERIES	(261,710)	(71,500)	(333,210)	(622,439)	289,229 (3)
TOTAL OPERATING COSTS	972,047	(131,500)	840,547	408,535	432,012
OPERATING RESULT	(918,791)	161,500	(757,291)	(295,398)	461,893
NON-CURRENT INCOME:					
DEPRECIATION	4,657	0	4,657	4,657	0
TOTAL NON-CURRENT INCOME	4,657	0	4,657	4,657	0
CAPITAL EXPENDITURE:					
TOTAL CAPITAL EXPENDITURE	0	0	0	0	0
NET COST OF ACTIVITY	(914,134)	161,500	(752,634)	(290,741)	461,893

(1) Level of private works higher than anticipated

(2) Employment recoveries higher than anticipated due to increased level of works carried out

(3) Project management fees higher than anticipated due to increased level of works carried out

Engineering & Works Administration

Aims:

To control private structures on roads and road openings and to ensure that all works are carried out to adopted standards.

INITIATIVES	STRATEGIES	INDICATORS
Ensure compliance with Council's adopted grid policy.	Carry out an inspection of all grids and update records of owners and serve the required notices when grids need upgrading	All grids recorded in the register and maintained to the required standard - Grid assessments being carried out as required.
Ensure compliance with Council's adopted Property access and Addressing Policy and Management Plan	Inspect existing property accesses and advise owners of the requirements as adopted. Approvals for new property accesses to be in compliance with the policy and management plan.	All new property accesses and rural addresses to comply with the required standard.
Ensure compliance with Council's adopted Road Reserve Policy and Management Plan	Monitor road openings, subdivisional roadworks and other private works within road reserves	Consideration and approvals of works within road reserves ongoing.

KYOGLE COUNCIL
JUNE QUARTER BUDGET REVIEW

QUARRIES (TECHNICAL SERVICES)

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE
OPERATING REVENUE:					
QUARRY SALES	311,000	0	311,000	459,594	148,594 (1)
TOTAL OPERATING REVENUE	311,000	0	311,000	459,594	148,594
OPERATING COSTS:					
QUARRY WORKING EXPENSES	258,177	0	258,177	271,436	(13,259) (1)
DEPRECIATION	25,945	0	25,945	25,945	0
TOTAL OPERATING COSTS	284,122	0	284,122	297,381	(13,259)
OPERATING RESULT	26,878	0	26,878	162,213	135,335
NON-CURRENT INCOME:					
DEPRECIATION	25,945	0	25,945	25,945	0
TOTAL NON-CURRENT INCOME	25,945	0	25,945	25,945	0
CAPITAL EXPENDITURE:					
QUARRY DEVELOPMT / REHAB	98,972	(60,000)	38,972	0	38,972 (2)
MOVEMENT IN INVENTORIES	0	0	0	(94,094)	94,094 (3)
TOTAL CAPITAL EXPENDITURE	98,972	(60,000)	38,972	(94,094)	133,066
NET COST OF ACTIVITY	(46,149)	60,000	13,851	282,252	268,401

(1) Level of operations higher than anticipated

(2) Revote - Works not completed this year

(3) Decrease in inventory levels

Quarries

Aims:

To provide economical quarry products and to operate within all relevant legislation.

INTIATIVES	STRATEGIES	INDICATORS
Investigate new raw material sites.	Identify potential sources and carry out preliminary investigations to determine quantity and quality of material available.	Advance progress for obtaining long term Quarry. Renewed agreement for Lloyds Pit finalized. DA approved for increased production from Millers Quarry. Investigations into Van Mouriks Pit and expansion of Millers Quarry in progress.
Develop a quarry business plan.	Review the draft plan and adapt it to current operations and future proposals.	Quarry Business Plan to be developed.
Maintain and update Quarry Safety Management Plan to DPI requirements	Provide relevant staff training and conduct safety meetings and site inspections in accordance with the Plan.	No adverse reports from DPI Mines Inspections.

KYOGLE COUNCIL
JUNE QUARTER BUDGET REVIEW

PLANT OPERATIONS (CORPORATE AND COMMUNITY SERVICES)

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE	
OPERATING REVENUE:						
PLANT INCOME	2,701,221	1,000,000	3,701,221	3,826,403	125,182	(1)
PLANT SALES	509,000	238,270	747,270	608,170	(139,100)	(2)
COST OF SOLD PLANT	(301,661)	0	(301,661)	(488,148)	(186,487)	
OTHER	42,858	0	42,858	51,256	8,398	
TOTAL OPERATING REVENUE	2,951,418	1,238,270	4,189,688	3,997,681	(192,007)	
OPERATING COSTS:						
PLANT MAINTENANCE	1,471,738	0	1,471,738	1,257,163	214,575	(3)
DEPRECIATION	910,123	0	910,123	910,123	0	
DEPOTS	115,513	0	115,513	121,466	(5,953)	
TOTAL OPERATING COSTS	2,497,374	0	2,497,374	2,288,752	208,622	
OPERATING RESULT	454,044	1,238,270	1,692,314	1,708,929	16,615	
NON-CURRENT INCOME:						
DEPRECIATION	910,123	0	910,123	910,123	0	
COST OF SOLD PLANT	301,661	0	301,661	488,148	186,487	
TOTAL NON-CURRENT INCOME	1,211,784	0	1,211,784	1,398,271	186,487	
CAPITAL EXPENDITURE:						
PLANT PURCHASES	1,394,730	238,270	1,633,000	1,187,415	445,585	(2)
TRANSFER TO GENERAL FUND	218,360	0	218,360	218,360	0	
PLANT LOAN REPAYMENTS	0	0	0	0	0	
DEPOT IMPROVEMENTS	157,963	0	157,963	157,204	759	
TOTAL CAPITAL EXPENDITURE	1,771,053	238,270	2,009,323	1,562,979	446,344	
NET COST OF ACTIVITY	(105,225)	1,000,000	894,775	1,544,221	649,446	

(1) Level of activity higher than anticipated

(2) Revote - Plant replacement schedule not finalised

(3) Maintenance requirements lower than anticipated

Plant and Depots

Aims:

- Plant fleet is adequate to meet needs.
- Ensure plant has high levels of utilisation

INITIATIVES	STRATEGIES	INDICATORS
Replace/acquire plant as and when necessary.	Regular review of plant conditions and use.	Consistent within budget reported to Committee
Ensure Plant hire rates are appropriate	Compare rates with neighbouring Councils and contractors	Report on hire rates comparisons reported to Committee
Rationalise under utilised plant.	Review works program and plant income reports regularly.	Plant utilisation rates reported to Committee

**KYOGLE COUNCIL
JUNE QUARTER BUDGET REVIEW**

CORPORATE AND COMMUNITY SERVICES - COMMUNITY SERVICES

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE
OPERATING REVENUE:					
GOVERNMENT GRANTS	13,330	11,378	24,708	14,168	(10,540) (1)
RENTAL INCOME	6,180	0	6,180	6,000	(180)
TOTAL OPERATING REVENUE	19,510	11,378	30,888	20,168	(10,720)
OPERATING COSTS:					
EMPLOYMENT COSTS	51,836	0	51,836	46,634	5,202
AGED CARE	50,000	0	50,000	0	50,000 (2)
OTHER	11,297	0	11,297	6,862	4,435 (3)
GROVE HOUSE	6,180	11,378	17,558	14,173	3,385 (4)
TOTAL OPERATING COSTS	119,313	11,378	130,691	67,669	63,022
OPERATING RESULT	(99,803)	0	(99,803)	(47,501)	52,302
NON-CURRENT INCOME:					
SAFER MEMORIAL PARK PROJECT	0	45,000	45,000	20,000	(25,000) (5)
TOTAL NON-CURRENT INCOME	0	45,000	45,000	20,000	(25,000)
CAPITAL EXPENDITURE:					
SAFER MEMORIAL PARK PROJECT	25,000	45,000	70,000	66,256	3,744 (6)
TOTAL CAPITAL EXPENDITURE	25,000	45,000	70,000	66,256	3,744
NET COST OF ACTIVITY	(124,803)	0	(124,803)	(93,757)	31,046

(1) CDO grant

(2) Revote - allocation not used

(3) Social plan allocation not fully spent

(4) Maintenance costs lower than anticipated

(5) Revote - grant funds to be received

(6) Revote - works to be completed

Village Life

Community Services

Aims:

- Address the decline in services in the villages.
- Help create and develop a strong sense of community.
- Coordinate and support services and facilities and employment opportunities for young, elderly, disabled and indigenous community members.

INITIATIVES	STRATEGIES	INDICATORS
Provide services to villages	Identify potential sites and support the provision of Services	Level of assistance in the promotion of Villages to Service Providers
Develop a strong sense of community	Provide a teamwork approach and cooperation	Number of community meetings to be reported 6 monthly.
Implement Social Plan	Address action items within Social Plan wherever possible.	Report on progress.
To co-ordinate and support services and facilities and employment opportunities for youth, elderly, disabled and indigenous community members.	Promote more understanding and awareness of issues. Fund and construct facilities	Juvenile Crime Statistics Funding identified and services/facilities provided. Education activities conducted. Usage of facilities
Review current services & facilities that cater for people with disabilities, including suitable transport options & accessible public toilets.	To ensure the needs of people with disabilities are catered for in Kyogle LGA.	List of facilities updated.
Continue to update Council's website & distribute newsletters to all ratepayers.	To keep the community informed.	CDO regularly liaised with community during the quarter.

**KYOGLE COUNCIL
JUNE QUARTER BUDGET REVIEW**

CORPORATE AND COMMUNITY SERVICES - PRE SCHOOLS

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE
OPERATING REVENUE:					
TOTAL OPERATING REVENUE	0	0	0	0	0
OPERATING COSTS:					
PRESCHOOLS	16,496	0	16,496	17,408	(912)
DEPRECIATION	14,010	0	14,010	14,010	0
TOTAL OPERATING COSTS	30,506	0	30,506	31,418	(912)
OPERATING RESULT	(30,506)	0	(30,506)	(31,418)	(912)
NON-CURRENT INCOME:					
DEPRECIATION	14,010	0	14,010	14,010	0
TOTAL NON-CURRENT INCOME	14,010	0	14,010	14,010	0
CAPITAL EXPENDITURE:					
IMPROVEMENTS	15,000	0	15,000	10,000	5,000 (1)
TOTAL CAPITAL EXPENDITURE	15,000	0	15,000	10,000	5,000
NET COST OF ACTIVITY	(31,496)	0	(31,496)	(27,408)	4,088

(1) Revote - works not completed

Pre Schools

Aims:

To co-ordinate and support services and facilities, which cater for, needs in the areas of childcare.

INITIATIVES	STRATEGIES	INDICATORS
To co-ordinate and support services and facilities, which cater for, needs in the areas of childcare.	Continue the autonomy of Council owned preschools.	Lease arrangements finalised for next 3 year period.
Review need for more childcare and pre-school facilities for children under 3.	To ensure the needs of under 3's are catered for in Kyogle LGA.	Review current list of facilities & survey the needs of parents. Carried out by CDO.
Continue to promote current services & facilities for children aged 0-11.	To inform parents of available services & facilities.	Online Community Directory updated. Directory/pamphlets available in community locations.
Assist pre-schools investigate funding opportunities.	CDO to assist local service providers to access grants to maintain pre-school facilities	List of funding opportunities updated and posted on website. Information emailed

KYOGLE COUNCIL
JUNE QUARTER BUDGET REVIEW

PLANNING AND ENVIRONMENTAL SERVICES - PUBLIC CEMETERIES

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE	
OPERATING REVENUE:						
CEMETERY FEES	73,389	20,000	93,389	102,847	9,458	(1)
TOTAL OPERATING REVENUE	73,389	20,000	93,389	102,847	9,458	
OPERATING COSTS:						
KYOGLE CEMETERY	54,148	35,000	89,148	88,461	687	
KYOGLE LAWN CEMETERY	59,895	(8,000)	51,895	47,755	4,140	
OTHER CEMETERIES	15,265	8,000	23,265	18,164	5,101	
DEPRECIATION	1,234	0	1,234	1,234	0	
TOTAL OPERATING COSTS	130,542	35,000	165,542	155,614	9,928	(2)
OPERATING RESULT	(57,153)	(15,000)	(72,153)	(52,767)	19,386	
NON-CURRENT INCOME:						
DEPRECIATION	1,234	0	1,234	1,234	0	
TOTAL NON-CURRENT INCOME	1,234	0	1,234	1,234	0	
CAPITAL EXPENDITURE:						
TOTAL CAPITAL EXPENDITURE	0	0	0	0	0	
NET COST OF ACTIVITY	(55,919)	(15,000)	(70,919)	(51,533)	19,386	

(1) Number of burials higher than anticipated

(2) Operating costs lower than anticipated

Public Cemeteries

Aims:

Ensure local cemeteries are maintained and improved including expansion needs.

INITIATIVES	STRATEGIES	INDICATORS
To preserve an essential community facility and to cater for future community needs.	Cemetery income to support essential maintenance and works activities to seek a stand-alone capacity.	Cemeteries maintained within available budget.
To provide an efficient, compassionate community service.	To ensure staff are suitably trained to compassionately deal with burial arrangements and enquiries.	Number of complaints received from dissatisfied persons

**KYOGLE COUNCIL
JUNE QUARTER BUDGET REVIEW**

CORPORATE AND COMMUNITY SERVICES - PUBLIC LIBRARIES

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE
OPERATING REVENUE:					
INCOME	40,069	0	40,069	40,921	852
TOTAL OPERATING REVENUE	40,069	0	40,069	40,921	852
OPERATING COSTS:					
CONTRIBUTION TO REGIONAL LIBRARY	290,380	0	290,380	289,536	844
KYOGLE LIBRARY EXPENSES	39,638	2,300	41,938	44,206	(2,268)
DEPRECIATION	8,174	0	8,174	8,174	0
TOTAL OPERATING COSTS	338,192	2,300	340,492	341,916	(1,424)
OPERATING RESULT	(298,123)	(2,300)	(300,423)	(300,995)	(572)
NON-CURRENT INCOME:					
DEPRECIATION	8,174	0	8,174	8,174	0
TOTAL NON-CURRENT INCOME	8,174	0	8,174	8,174	0
CAPITAL EXPENDITURE:					
BUILDING IMPROVEMENTS	0	0	0	0	0
TOTAL CAPITAL EXPENDITURE	0	0	0	0	0
NET COST OF ACTIVITY	(289,949)	(2,300)	(292,249)	(292,821)	(572)

Public Libraries

Aims:

To provide accessible reference reading and recreational reading for the community and associated services associated with Regional Library Management

INTIATIVES	STRATEGIES	INDICATORS
Monitor Performance of the Richmond Upper-Clarence Regional Library.	Liaison with regional library regarding community needs.	Ongoing evaluation of Regional Library. Borrowing statistics - Loans 10,047 - New members 42 Mobile library -loans 4236 - New members 25
To maintain the community asset.	Inclusion of the asset within Council's facilities maintenance program.	Building asset included in maintenance program.

KYOGLE COUNCIL
JUNE QUARTER BUDGET REVIEW

PLANNING AND ENVIRONMENTAL SERVICES - COMMUNITY BUILDINGS

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE	
OPERATING REVENUE:						
HALL RENTS	8,031	0	8,031	8,069	38	
SHOPS & OFFICES	20,461	0	20,461	23,711	3,250	(1)
TOTAL OPERATING REVENUE	28,492	0	28,492	31,780	3,288	
OPERATING COSTS:						
COUNCIL CHAMBERS	80,710	0	80,710	88,583	(7,873)	
KMI	85,271	0	85,271	102,252	(16,981)	(2)
PUBLIC TOILETS	32,777	0	32,777	31,133	1,644	
ART & HISTORICAL BUILDINGS	5,358	0	5,358	4,770	588	
PARKS BUILDINGS	59,140	0	59,140	61,556	(2,416)	
VILLAGE MTCE AGREEMENTS	30,144	0	30,144	28,500	1,644	
PUBLIC HALLS	41,360	0	41,360	30,037	11,323	
SHOPS & OFFICES	14,434	0	14,434	14,374	60	
DEPRECIATION	92,704	0	92,704	92,704	0	
TOTAL OPERATING COSTS	441,898	0	441,898	453,909	(12,011)	
OPERATING RESULT	(413,406)	0	(413,406)	(422,129)	(8,723)	
NON-CURRENT INCOME:						
DEPRECIATION	92,704	0	92,704	92,704	0	
GRANT INCOME	0	0	0	0	0	
CONTRIBUTIONS	0	0	0	1,783	1,783	(3)
TOTAL NON-CURRENT INCOME	92,704	0	92,704	94,487	1,783	
CAPITAL EXPENDITURE:						
CONSTRUCTION	152,127	0	152,127	28,359	123,768	(4)
TOTAL CAPITAL EXPENDITURE	152,127	0	152,127	28,359	123,768	
NET COST OF ACTIVITY	(472,829)	0	(472,829)	(356,001)	116,828	

(1) Rents higher than anticipated

(2) KMI electricity higher than anticipated and additional maintenance works carried out on KMI

(3) Section 94 contributions not budgetted for

(4) Revote - works not commenced

Community Buildings

Aims:

Provide safe, accessible and secure community facilities.

INTIATIVES	STRATEGIES	INDICATORS
Structures are maintained to prolong physical life of the asset as well as reducing long-term maintenance costs.	Maintenance scheduled within facilities maintenance program.	Maintenance works within budget limits.
To provide appropriate facilities for community needs.	Facilities cater for specific needs of community groups, facility hirers and visitors to the area.	Periodic consultation with community groups and reference to PAMP
Provide safe, accessible and secure community facilities.	Safety, access and security issues addressed with improvements implemented where necessary.	Regularly monitor and review safety access and security needs.

KYOGLE COUNCIL
JUNE QUARTER BUDGET REVIEW

PLANNING AND ENVIRONMENTAL SERVICES - SWIMMING CENTRES

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE
OPERATING REVENUE:					
POOL INCOME	78,045	10,000	88,045	85,175	(2,870)
TOTAL OPERATING REVENUE	78,045	10,000	88,045	85,175	(2,870)
OPERATING COSTS:					
KYOGLE	257,112	30,000	287,112	306,003	(18,891)
BONALBO	44,977	42,793	87,770	86,396	1,374
WOODENBONG	60,343	20,000	80,343	86,987	(6,644)
DEPRECIATION	90,953	0	90,953	90,953	0
TOTAL OPERATING COSTS	453,385	92,793	546,178	570,339	(24,161) (1)
OPERATING RESULT	(375,340)	(82,793)	(458,133)	(485,164)	(27,031)
NON-CURRENT INCOME:					
DEPRECIATION	90,953	0	90,953	90,953	0
TOTAL NON-CURRENT INCOME	90,953	0	90,953	90,953	0
CAPITAL EXPENDITURE:					
IMPROVEMENTS	35,000	0	35,000	14,670	20,330 (2)
TOTAL CAPITAL EXPENDITURE	35,000	0	35,000	14,670	20,330
NET COST OF ACTIVITY	(319,387)	(82,793)	(402,180)	(408,881)	(6,701)

(1) Pool electricity and maintenance costs higher than anticipated

(2) Revote - works not commenced

Swimming Pools

Aims:

To provide safe and enjoyable swimming facilities for recreational and competitive needs.

INITIATIVES	STRATEGIES	INDICATORS
Safety issues addressed with improvements implemented where necessary.	Regularly monitoring and review of safety issues and contract management.	Safety and Capital works carried out within budgetary allocations. Daily monitoring in accordance with NSW Health requirements and regular review of WHS standards and contract managements.
Structures are maintained to prolong physical life of the asset as well as reducing annual maintenance budget in the long term.	Maintenance works scheduled within facilities maintenance program.	Pools ready for opening at commencement of swimming season Patronage statistics

**KYOGLÉ COUNCIL
JUNE QUARTER BUDGET REVIEW**

PLANNING AND ENVIRONMENTAL SERVICES - PARKS & GARDENS

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE
OPERATING REVENUE:					
GROUND FEES	1,800	0	1,800	830	(970)
GRANTS	0	22,010	22,010	17,300	(4,710) (1)
TOTAL OPERATING REVENUE	1,800	22,010	23,810	18,130	(5,680)
OPERATING COSTS:					
KYOGLÉ	152,219	18,260	170,479	168,508	1,971
VILLAGES	24,748	20,000	44,748	44,461	287
SUNDRY PARKS	6,881	0	6,881	4,653	2,228
TOWN ENTRANCES, SIGNS AND EQUIPMENT	32,033	0	32,033	26,000	6,033 (2)
DEPRECIATION	50,251	0	50,251	50,251	0
SECTION 94 EXPENDITURE	0	0	0	0	0
TOTAL OPERATING COSTS	266,132	38,260	304,392	293,873	10,519
OPERATING RESULT	(264,332)	(16,250)	(280,582)	(275,743)	4,839
NON-CURRENT INCOME:					
DEPRECIATION	50,251	0	50,251	50,251	0
SECTION 94 CONTRIBUTIONS	6,000	16,250	22,250	24,579	2,329 (3)
TOTAL NON-CURRENT INCOME	56,251	16,250	72,501	74,830	2,329
CAPITAL EXPENDITURE:					
IMPROVEMENTS	65,894	0	65,894	44,178	21,716 (4)
TOTAL CAPITAL EXPENDITURE	65,894	0	65,894	44,178	21,716
NET COST OF ACTIVITY	(273,975)	0	(273,975)	(245,091)	28,884

(1) Grants not fully received

(2) Savings achieved on town entrance mowing

(3) Additional developer contributions received

(4) Revote - works not commenced

Parks & Gardens

Aims:

To provide a safe and pleasant atmosphere in Council's parks, gardens and recreation areas and to pursue their steady improvement.

INTIATIVES	STRATEGIES	INDICATORS
Minimise the potential for liability claims.	Undertake regular risk audits	Ongoing Risk Assessment carried out and documented.
Pursue means to reduce costs of recreation facility maintenance	Encourage community and sporting body participation in maintenance	Receive community input into the maintenance and development of parks and gardens
Ensure parks, gardens and recreation areas are safe	Ensure rectification of identified hazards is given high priority in the routine maintenance program.	Upgrade park equipment in disrepair or at the end of its functionality Number of complaints

**KYOGLE COUNCIL
JUNE QUARTER BUDGET REVIEW**

PLANNING AND ENVIRONMENTAL SERVICES - CROWN RESERVES

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE
OPERATING REVENUE: HALL RENTS	0	0	0	267	267
TOTAL OPERATING REVENUE	0	0	0	267	267
OPERATING COSTS: CROWN RESERVES	112,355	0	112,355	133,941	(21,586) (1)
TOTAL OPERATING COSTS	112,355	0	112,355	133,941	(21,586)
OPERATING RESULT	(112,355)	0	(112,355)	(133,674)	(21,319)
NON-CURRENT INCOME: CAPITAL CONTRIBUTIONS	0	0	0	7,500	7,500 (2)
TOTAL NON-CURRENT INCOME	0	0	0	7,500	7,500
CAPITAL EXPENDITURE:					
TOTAL CAPITAL EXPENDITURE	0	0	0	0	0
NET COST OF ACTIVITY	(112,355)	0	(112,355)	(126,174)	(13,819)

(1) Operating costs higher than anticipated

(2) Capital contribution not budgetted for

Crown Reserves

Aims:

To provide a safe and pleasant atmosphere in Council's crown reserves and to pursue their steady improvement.

INITIATIVES	STRATEGIES	INDICATORS
Efficient running of reserves	Continue actions in relation to preparation of Crown reserves Strategic Plan.	Strategic Plan implementation commenced. Implement Community Based Advisory Committee
Pursue means to reduce costs of recreation facility maintenance	Encourage community and sporting body participation in maintenance	Receive community input into the maintenance and development of crown reserves
Ensure crown reserves are safe	Undertake regular risk audits, ensure rectification of identified hazards is given high priority in the routine maintenance program.	Ongoing Risk Assessment carried out and documented. Number of claims/complaints
Ensure community lands plans of management are in accordance with current legislative requirements	Conduct a review to ensure community lands plans of management are in accordance with current legislative requirements	Review conducted by January of each year.

**KYOGLE COUNCIL
JUNE QUARTER BUDGET REVIEW**

CORPORATE AND COMMUNITY SERVICES - ART GALLERIES

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE
OPERATING REVENUE: INCOME	2,918	0	2,918	3,894	976
TOTAL OPERATING REVENUE	2,918	0	2,918	3,894	976
OPERATING COSTS:					
EMPLOYMENT COSTS	32,358	0	32,358	32,052	306
OTHER COSTS	31,454	0	31,454	33,337	(1,883)
TOTAL OPERATING COSTS	63,812	0	63,812	65,389	(1,577)
OPERATING RESULT	(60,894)	0	(60,894)	(61,495)	(601)
NON-CURRENT INCOME:					
TOTAL NON-CURRENT INCOME	0	0	0	0	0
CAPITAL EXPENDITURE: ART GALLERY / MUSEUM	10,000	0	10,000	0	10,000 (1)
TOTAL CAPITAL EXPENDITURE	10,000	0	10,000	0	10,000
NET COST OF ACTIVITY	(70,894)	0	(70,894)	(61,495)	9,399

(1) Revote - works not commenced

Arts & Cultural Services

Aims:

Support, promote and initiate cultural activities within the Kyogle area.

INTIATIVES	STRATEGIES	INDICATORS
Implement Cultural Policy	Implement Action Plans included in policy wherever possible.	Report on implementation progress.
Liaise with DEC (National Parks and Wildlife Service) to collaborate on the development of an Aboriginal Archaeological Study to objectively and professionally document and identify the Aboriginal heritage of the local government area.	Develop a Heritage Map for the Council area as the basis for determining whether development will diminish the cultural significance, archaeological integrity or historic value of any identified site, object or feature.	Identified Aboriginal heritage is included in a Heritage Map and Schedule 5 of an endorsed LEP in an appropriately sensitive manner
To ensure that known places of heritage and cultural significance are preserved, enhanced or revealed.	That the comprehensive Local Environmental Plan for the Council area include the items of environmental heritage identified in the Kyogle Heritage study 1996.	That the endorsed LEP include items of environmental heritage.
Council liaise with the NSW Heritage Council to explore funding to establish a heritage advisory service.	Identify the possibilities for funding including the viability of engaging a Heritage Advisor on a part time basis under the NSW Heritage Assistance Program	That all avenues of funding to provide professional advice on heritage related issues are explored.

KYOGLE COUNCIL
JUNE QUARTER BUDGET REVIEW

PLANNING AND ENVIRONMENTAL SERVICES - ENVIRONMENTAL HEALTH

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE
OPERATING REVENUE:					
ON SITE WASTE MANAGEMENT	133,713	0	133,713	132,408	(1,305)
TOTAL OPERATING REVENUE	133,713	0	133,713	132,408	(1,305)
OPERATING COSTS:					
EMPLOYMENT	213,677	0	213,677	206,789	6,888
NOXIOUS PLANTS	97,953	8,529	106,482	101,300	5,182
DEPRECIATION	4,326	0	4,326	4,326	0
ON SITE WASTE MANAGEMENT	90,261	0	90,261	90,885	(624)
SUNDRIES	11,526	0	11,526	5,965	5,561 (1)
RECOVERIES	(117,859)	(8,529)	(126,388)	(126,388)	0
TOTAL OPERATING COSTS	299,884	0	299,884	282,877	17,007
OPERATING RESULT	(166,171)	0	(166,171)	(150,469)	15,702
NON-CURRENT INCOME:					
DEPRECIATION	4,326	0	4,326	4,326	0
TOTAL NON-CURRENT INCOME	4,326	0	4,326	4,326	0
CAPITAL EXPENDITURE:					
FEASIBILITY STUDY	186,490	0	186,490	0	186,490 (2)
TOTAL CAPITAL EXPENDITURE	186,490	0	186,490	0	186,490
NET COST OF ACTIVITY	(348,335)	0	(348,335)	(146,143)	202,192

(1) Phone and advertising costs lower than anticipated

(2) Revote - works not started

Environment and Pastoral

Environmental Health

Aims:

- Protect and promote the health and well being of the public of the Kyogle Council area Community by developing and applying environmental health and public safety measures
- Encourage responsible land management on privately owned lands.
- Continue to enforce and police air pollution legislation.

INTIATIVES	STRATEGIES	INDICATORS
Promote existing health & support services	To raise community awareness about health issues & medical services available in Kyogle LGA.	Information available on Council website & in community locations.
To ensure public health standards are maintained in accordance with statutory obligations.	Response to complaints and the procedures for issue of Orders is monitored and regularly reviewed.	Complaints are responded to within 21 days or less depending on health issues concerned.
Carry out periodic surveillance of food preparation, handling and sale procedures.	Inspection of food handling premises and food handling methods, including development of upgrading programs for individual premises.	Annual inspection of all food premises.
Monitor and inspect skin penetration activities and equipment, which has the potential to harbour legionella bacteria.	Registration and periodic inspection of premises conducting skin penetration activities or containing water-cooled air conditioning units.	Annual Inspections of all premises.
Continue to enforce and police air pollution legislation	Air pollution incidents are investigated and appropriate education and or regulatory action is implemented.	Report on incident investigations and response times.
To provide community education on health and environmental issues.	Develop and maintain reference material.	Number of education programs conducted Topical and current material stocked and displayed.
Monitor weed control activities of Far North Coast County Council (Far North Coast Weeds) within Council area.	Staff are conversant with functions of the County Weeds	FNCW statistics on time spent in area, levels of infestation Number of education programs conducted

KYOGLE COUNCIL
JUNE QUARTER BUDGET REVIEW

PLANNING AND ENVIRONMENTAL SERVICES - TOWN PLANNING

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE	
OPERATING REVENUE:						
TOWN PLANNING REVENUE	97,134	(10,000)	87,134	103,749	16,615	(1)
GRANT LEP	35,000	0	35,000	0	(35,000)	(2)
TOTAL OPERATING REVENUE	132,134	(10,000)	122,134	103,749	(18,385)	
OPERATING COSTS:						
EMPLOYMENT	175,109	(10,000)	165,109	139,806	25,303	(3)
LEGALS & CONSULTANTS	52,132	114,993	167,125	190,830	(23,705)	(4)
OTHER	35,436	0	35,436	18,083	17,353	(5)
TOTAL OPERATING COSTS	262,677	104,993	367,670	348,719	18,951	
OPERATING RESULT	(130,543)	(114,993)	(245,536)	(244,970)	566	
NON-CURRENT INCOME:						
TOTAL NON-CURRENT INCOME	0	0	0	0	0	
CAPITAL EXPENDITURE:						
TOTAL CAPITAL EXPENDITURE	0	0	0	0	0	
NET COST OF ACTIVITY	(130,543)	(114,993)	(245,536)	(244,970)	566	

(1) Level of activity higher than anticipated

(2) Revote - grant funds not yet received

(3) Position vacant during year

(4) Legal costs higher than anticipated

(5) Stationery, subscription and advertising costs lower than anticipated

Town Planning

Aims:

- Achieve acceptable planning and development standards to protect the environment in accordance with community expectations.
- As part of the preparation of the draft Local Environmental Plan, consider the identification of environmentally sensitive lands and provide protection through appropriate environmental protection zoning and provisions.

INITIATIVES	STRATEGIES	INDICATORS
To ensure a high level of assessment is carried out in respect of all development in accordance with the requirements of Section 79C, Council's policies and Council's objectives for the development of the area.	All development applications are assessed in accordance with the provisions of the Environmental Planning and Assessment Act, Council Policies and codes.	Mean turn around time in working days for determination of development applications to be less than 40 days. 18 DA's at an average of 35.2 days
To enforce Council's planning statutes as required.	All identified non-compliance activities are satisfactorily dealt with, resulting in the cessation or legalisation of the use.	Number of illegal activities controlled as a percentage of illegal activities reported.
To process Section 149 Certificates efficiently	Section 149 Certificates processed on a PC based system.	To ensure the processing time of Section 149 Certificates be less than 5 working days. 67 at an average of 1.8 days

KYOGLE COUNCIL
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PLANNING AND ENVIRONMENTAL SERVICES - BUILDING CONTROL

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE
OPERATING REVENUE: INCOME	66,969	(35,000)	31,969	35,660	3,691
TOTAL OPERATING REVENUE	66,969	(35,000)	31,969	35,660	3,691
OPERATING COSTS: BUILDING INSPECTIONS	67,044	0	67,044	66,404	640
TOTAL OPERATING COSTS	67,044	0	67,044	66,404	640
OPERATING RESULT	(75)	(35,000)	(35,075)	(30,744)	4,331
NON-CURRENT INCOME:					
TOTAL NON-CURRENT INCOME	0	0	0	0	0
CAPITAL EXPENDITURE:					
TOTAL CAPITAL EXPENDITURE	0	0	0	0	0
NET COST OF ACTIVITY	(75)	(35,000)	(35,075)	(30,744)	4,331

Building Control

Aims:

Achieve acceptable building standards in accordance with community expectations.

INITIATIVES	STRATEGIES	INDICATORS
Building appraisal procedures are performed in accordance with relevant legislation and statutory time frames.	Application appraisal procedures are regularly reviewed.	Building certificates processed within statutory timeframes.
Ensure building related enquiries are dealt with efficiently and professionally.	Inspections carried out in a timely and professional manner, as Council allocated resources permit.	Level of customer satisfaction/complaint monitored through complaints register.

KYOGLE COUNCIL
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PLANNING AND ENVIRONMENTAL SERVICES - REGULATORY CONTROL

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE
OPERATING REVENUE:					
INCOME	13,538	5,000	18,538	17,686	(852)
TOTAL OPERATING REVENUE	13,538	5,000	18,538	17,686	(852)
OPERATING COSTS:					
REGULATORY EXPENDITURE	103,885	10,000	113,885	130,289	(16,404) (1)
DEPRECIATION	370	0	370	370	0
TOTAL OPERATING COSTS	104,255	10,000	114,255	130,659	(16,404)
OPERATING RESULT	(90,717)	(5,000)	(95,717)	(112,973)	(17,256)
NON-CURRENT INCOME:					
DEPRECIATION	370	0	370	370	0
TOTAL NON-CURRENT INCOME	370	0	370	370	0
CAPITAL EXPENDITURE:					
TOTAL CAPITAL EXPENDITURE	0	0	0	0	0
NET COST OF ACTIVITY	(90,347)	(5,000)	(95,347)	(112,603)	(17,256)

(1) Additional costs incurred in responding to an increased level of complaints

Ranger Services

Aims:

- Monitor incidence of straying dogs and stock.
- Reduce the risk of vehicle accidents due to straying animals.

INITIATIVES	STRATEGIES	INDICATORS
Animal control	Carry out regular patrols of public streets and roads	Patrols carried out on a regular and systematic basis. Number of infringements
Educate community on responsible animal ownership	Formulation and review of policies and supply of information to the community	Public consultation, education and meetings for Companion Animals Management Plan.
Provide prompt response to community needs regarding animal control.	Enquiries and complaints are actioned promptly.	Complaints and enquiries acted on within 7 days.

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TECHNICAL SERVICES - EMERGENCY SERVICES

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE
OPERATING REVENUE:					
NSW RURAL FIRE SERVICE	150,443	(150,443)	0	0	0
TOTAL OPERATING REVENUE	150,443	(150,443)	0	0	0
OPERATING COSTS:					
MAINTENANCE EXPENSES	150,443	(150,443)	0	0	0
NON-CLAIMABLE ITEMS	148,364	0	148,364	166,226	(17,862) (1)
DEPRECIATION	112,290	0	112,290	112,290	0
TOWN BRIGADE	19,000	0	19,000	18,277	723
SES BRIGADES	25,750	0	25,750	26,145	(395)
TOTAL OPERATING COSTS	455,847	(150,443)	305,404	322,938	(17,534)
OPERATING RESULT	(305,404)	0	(305,404)	(322,938)	(17,534)
NON-CURRENT INCOME:					
NSW RURAL FIRE SERVICE	1,044,225	(1,044,225)	0	3,450	3,450
DEPRECIATION	112,290	0	112,290	112,290	0
TOTAL NON-CURRENT INCOME	1,156,515	(1,044,225)	112,290	115,740	3,450
CAPITAL EXPENDITURE:					
BUSHFIRE SHEDS, PLANT & EQUIPMENT	1,116,137	(1,044,225)	71,912	6,953	64,959 (2)
TOTAL CAPITAL EXPENDITURE	1,116,137	(1,044,225)	71,912	6,953	64,959
NET COST OF ACTIVITY	(265,026)	0	(265,026)	(214,151)	50,875

(1) RFS contribution higher than anticipated

(2) Revote - works not completed this year

Emergency Services

Aims:

To protect life and minimize damage to property and environment

INTIATIVES	STRATEGIES	INDICATORS
Rural Fire Service Level Agreements	Implement the Service Level Agreement between Council and the NSW RFS	Service Level and Zoning Agreements now in place. DA submitted for new RFS station at Tabulam
SES support	Support the activities of the local State Emergency Services brigades	Statutory contributions made to State Emergency Services
Emergency Management	Facilitate and support LEMC Support District and regional emergency management initiatives.	LEMO appointed. LEMC meetings held quarterly Attend DEMC Meetings Cross border liaison established with Scenic Rim Council Support disaster recovery committees as required.

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TECHNICAL SERVICES - STORMWATER MANAGEMENT

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE	
OPERATING REVENUE:						
INCOME	81,008	419,829	500,837	121,465	(379,372)	(1)
TOTAL OPERATING REVENUE	81,008	419,829	500,837	121,465	(379,372)	
OPERATING COSTS:						
MAINTENANCE	87,165	419,829	506,994	135,203	371,791	(2)
DEPRECIATION	191,784	0	191,784	191,784	0	
TOTAL OPERATING COSTS	278,949	419,829	698,778	326,987	371,791	
OPERATING RESULT	(197,941)	0	(197,941)	(205,522)	(7,581)	
NON-CURRENT INCOME:						
DEPRECIATION	191,784	0	191,784	191,784	0	
DEVELOPER CONTRIBUTIONS	3,060	0	3,060	39,407	36,347	(3)
GRANTS / SUBSIDIES	272,000	0	272,000	262,252	(9,748)	
TOTAL NON-CURRENT INCOME	466,844	0	466,844	493,443	26,599	
CAPITAL EXPENDITURE:						
STORMWATER WORKS	187,147	60,000	247,147	116,724	130,423	(2)
FLOOD MITIGATION	330,505	0	330,505	295,213	35,292	(2)
TOTAL CAPITAL EXPENDITURE	517,652	60,000	577,652	411,937	165,715	
NET COST OF ACTIVITY	(248,749)	(60,000)	(308,749)	(124,016)	184,733	

(1) Revote - grant funds not yet received

(2) Revote - works not completed this year

(3) Level of activity higher than anticipated

Stormwater and Flood Management

Aims:

Provide an effective stormwater drainage system capable of protecting public and private property from inundation and to manage and minimise the impact of flooding.

INITIATIVES	STRATEGIES	INDICATORS
Provide infrastructure (subject to available resources) which meets the community's environmental, economic and social needs.	Implement Kyogle Floodplain Risk Management Plan initiatives.	Capital works plan progress. - Investigation and design of Kyogle Levee continuing and land matters being addressed. Funding for construction included in capital works program for 2013/14 and 2014/15.
Maintain and update the Stormwater Management Plan for the Kyogle town area.	Identify changes required to the plan as objectives are refined.	Strategic Plan updated as required.
Identify stormwater drainage needs in the villages.	Site inspections and discussion with local residents.	Stormwater system improvements programmed for Woodenbong, Bonalbo, Tabulam and Mallanganee
Develop systematic maintenance programs for urban drainage	Assess the condition and effectiveness of the existing drainage networks	Schedule of maintenance standards for urban drainage to be established and incorporated into Strategic Plans
Pursue community awareness programs on stormwater management issues	Participate in stormwater education initiatives jointly with adjacent councils, DWE or other organisations	Training and education undertaken as appropriate.

KYOGLE COUNCIL
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WATER FUND (TECHNICAL SERVICES)

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE	
OPERATING REVENUE:						
RATES & USER CHARGES	989,319	42,417	1,031,736	1,024,317	(7,419)	(1)
OTHER	12,875	0	12,875	12,875	0	
TOTAL OPERATING REVENUE	1,002,194	42,417	1,044,611	1,037,192	(7,419)	
OPERATING COSTS:						
MANAGEMENT	321,058	(50,000)	271,058	222,778	48,280	
MAINS	85,000	35,000	120,000	148,608	(28,608)	
RESERVOIRS	15,450	5,000	20,450	40,777	(20,327)	
RAW WATER	160,000	(15,000)	145,000	186,007	(41,007)	
TREATMENT	175,100	82,000	257,100	278,187	(21,087)	
DEPRECIATION	207,967	0	207,967	207,967	0	
INTEREST	23,651	0	23,651	23,603	48	
TOTAL OPERATING COSTS	988,226	57,000	1,045,226	1,107,927	(62,701)	(2)
OPERATING RESULT	13,968	(14,583)	(615)	(70,735)	(70,120)	
NON-CURRENT INCOME:						
GRANTS	0	0	0	0	0	
DEVELOPER CONTRIBUTIONS	10,000	37,000	47,000	49,260	2,260	
DEPRECIATION	207,967	0	207,967	207,967	0	
TOTAL NON-CURRENT INCOME	217,967	37,000	254,967	257,227	2,260	
CAPITAL EXPENDITURE:						
CONSTRUCTION	853,908	0	853,908	742,909	110,999	(3)
LOAN REPAYMENTS	0	0	0	0	0	
MOVEMENT IN LIABILITIES	0	0	0	(436,938)	436,938	(4)
TOTAL CAPITAL EXPENDITURE	853,908	0	853,908	305,971	547,937	
NET COST OF ACTIVITY	(621,973)	22,417	(599,556)	(119,479)	480,077	

(1) Consumption levels lower than anticipated

(2) Operating costs higher than anticipated

(3) Revote - works not completed this year

(4) Increase in creditors as at 30 June

Water Supplies

Aims:

- Implement integrated water cycle management principles
- Pursue water conservation

INITIATIVES	STRATEGIES	INDICATORS
Ensure the principles of Integrated Water Cycle Management are used in strategic planning.	Implement the Kyogle Integrated Water Cycle Management Strategy	Kyogle IWCMS outcomes and recommendations are incorporated into works programs and annual budgets and implemented.
Develop and implement Demand Management initiatives.	Strategies are developed for each water supply to identify demand management measures to achieve cost and energy savings, protect the environment and reduce wastewater flows.	Usage statistics: 2010/11 367Ml of water supplied, average of 189kl per connection Operational costs per connection approx \$270 Standards for demand management being addressed by Regional Water Group, water loss study being undertaken by external consultants.
Drinking water quality meeting the Australian Drinking Water Guidelines	Maintain and operate Councils water supplies in accordance with the multi barrier approach outlined in the Australian Drinking Water Guidelines.	Level of compliance with microbiological, physical and chemical standards outlined in the Australian Drinking Water Guidelines. - No non compliance to date Regional Drinking Water Quality Management Plan being developed using external consultants. Draft Drinking Water Quality Policy adopted by Council.
Regular Performance Reporting is undertaken	Collection of data and completion of reports as required by the DWE and NSW Health, and other agencies.	Annual returns are completed as required within the timeframe specified by the agency.
Maintain high standard of response to customer requests	Maintain Council's Customer Action Request system and document inspection and response procedures to ensure prompt, efficient response to requests.	Concurrence with levels of service

KYOGLÉ COUNCIL
JUNE QUARTER BUDGET REVIEW

SEWERAGE FUND (TECHNICAL SERVICES)

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE
OPERATING REVENUE:					
RATES & USER CHARGES	1,062,406	962	1,063,368	1,058,879	(4,489)
OTHER	16,390	15,000	31,390	36,405	5,015
TOTAL OPERATING REVENUE	1,078,796	15,962	1,094,758	1,095,284	526
OPERATING COSTS:					
OPERATIONS	268,513	(15,000)	253,513	234,511	19,002
MAINS	53,045	6,000	59,045	57,133	1,912
PUMPING STATIONS	81,370	80,000	161,370	189,196	(27,826)
TREATMENT	329,188	(16,000)	313,188	339,110	(25,922)
DEPRECIATION	322,995	0	322,995	322,995	0
INTEREST	72,250	0	72,250	72,131	119
TOTAL OPERATING COSTS	1,127,361	55,000	1,182,361	1,215,076	(32,715) (1)
OPERATING RESULT	(48,565)	(39,038)	(87,603)	(119,792)	(32,189)
NON-CURRENT INCOME:					
GRANTS	0	0	0	0	0
DEVELOPER CONTRIBUTIONS	7,500	40,000	47,500	49,260	1,760
DEPRECIATION	322,995	0	322,995	322,995	0
LOAN INCOME	0	0	0	0	0
TOTAL NON-CURRENT INCOME	330,495	40,000	370,495	372,255	1,760
CAPITAL EXPENDITURE:					
CONSTRUCTION	482,479	0	482,479	403,432	79,047
LOAN REPAYMENTS	21,295	0	21,295	19,352	1,943
MOVEMENT IN RECEIVABLES	0	0	0	52,635	(52,635)
TOTAL CAPITAL EXPENDITURE	503,774	0	503,774	475,419	28,355
NET COST OF ACTIVITY	(221,844)	962	(220,882)	(222,956)	(2,074)

(1) Operating costs higher than anticipated

(2) Revote - Sewer mains relining contract

(3) Increase in debtors as at 30 june

Sewerage Services

Aims:

Implement integrated water cycle management principles

INITIATIVES	STRATEGIES	INDICATORS
Ensure the principles of Integrated Water Cycle Management are used in strategic planning.	Implement the Kyogle Integrated Water Cycle Management Strategy	Kyogle IWCMS outcomes and recommendations are incorporated into works programs and annual budgets and implemented.
Develop and implement Demand Management initiatives.	Strategies are developed to identify demand management measures to achieve cost and energy savings, protect the environment and reduce wastewater flows.	Operational costs per connection approx \$370 Waste water flows per connection approx 208kl 91% of effluent recycled
Regular Performance Reporting is underMSken	Collection of data and completion of reports as required by the DWE and NSW Health, and other agencies.	Annual returns are completed as required in the timeframe specified by the agency.
To meet the requirements of Councils Environmental Protection Licenses administered by DECC	Specific license requirements are met for each Sewerage System License.	Number of non-compliances against each license in the annual returns No licence non compliance to date..
To maintain acceptable Levels of Service.	Service interruption response times are set out in Councils Strategic Business Plan.	Number of service interruptions attended to in time frame specified in Strategic Business Plan.

**KYOGLE COUNCIL
JUNE QUARTER BUDGET REVIEW**

PLANNING AND ENVIRONMENTAL SERVICES - COMMERCIAL WASTE MANAGEMENT

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE	
OPERATING REVENUE:						
WASTE CHARGES	130,650	13,000	143,650	143,753	103	
GATE FEES	241,275	0	241,275	277,315	36,040	(1)
GRANTS	15,000	148,204	163,204	148,580	(14,624)	(2)
TOTAL OPERATING REVENUE	386,925	161,204	548,129	569,648	21,519	
OPERATING COSTS:						
COLLECTION & WASTE DEPOTS	556,254	135,307	691,561	633,940	57,621	(3)
DEPRECIATION	7,181	0	7,181	7,181	0	
TOTAL OPERATING COSTS	563,435	135,307	698,742	641,121	57,621	
OPERATING RESULT	(176,510)	25,897	(150,613)	(71,473)	79,140	
NON-CURRENT INCOME:						
DEPRECIATION	7,181	0	7,181	7,181	0	
GRANTS	8,894	0	8,894	27,629	18,735	
LOAN INCOME	300,000	0	300,000	0	(300,000)	(4)
TOTAL NON-CURRENT INCOME	316,075	0	316,075	34,810	(281,265)	
CAPITAL EXPENDITURE:						
IMPROVEMENTS	375,131	0	375,131	82,914	292,217	(5)
LOAN REPAYMENTS	4,781	0	4,781	0	4,781	
TOTAL CAPITAL EXPENDITURE	379,912	0	379,912	82,914	296,998	
NET COST OF ACTIVITY	(240,347)	25,897	(214,450)	(119,577)	94,873	

(1) Level of activity higher than anticipated

(2) Flood grants not fully received

(3) Transfer station savings achieved

(4) Revote - Loan not taken up

(5) Revote - Compactor / Baler not started

KYOGLE COUNCIL
JUNE QUARTER BUDGET REVIEW

DOMESTIC WASTE MANAGEMENT FUND (PLANNING AND ENVIRONMENTAL SERVICES)

	ORIGINAL ESTIMATE + REVOTES	PREVIOUS ADJUST -MENTS	REVISED ESTIMATE	ACTUAL INCOME/EXP FOR YEAR	VARIANCE
OPERATING REVENUE:					
GARBAGE & SANITARY CHARGES	752,527	0	752,527	738,622	(13,905)
TOTAL OPERATING REVENUE	752,527	0	752,527	738,622	(13,905)
OPERATING COSTS:					
GARBAGE & SANITARY SERVICES	707,959	0	707,959	755,395	(47,436) (1)
DEPRECIATION	37,971	0	37,971	37,971	0
TOTAL OPERATING COSTS	745,930	0	745,930	793,366	(47,436)
OPERATING RESULT	6,597	0	6,597	(54,744)	(61,341)
NON-CURRENT INCOME:					
DEPRECIATION	37,971	0	37,971	37,971	0
GRANTS	18,855	0	18,855	27,629	8,774
TOTAL NON-CURRENT INCOME	56,826	0	56,826	65,600	8,774
CAPITAL EXPENDITURE:					
IMPROVEMENTS	37,500	0	37,500	82,914	(45,414) (2)
LOANS	4,781	0	4,781	0	4,781
MOVEMENT IN RECEIVABLES	0	0	0	46,000	(46,000) (3)
TOTAL CAPITAL EXPENDITURE	42,281	0	42,281	128,914	(86,633)
NET COST OF ACTIVITY	21,142	0	21,142	(118,058)	(139,200)

(1) Operating costs higher than anticipated mainly due to EPA requirements

(2) Rehabilitation costs higher than anticipated

(3) Increase in the level of debtors as at 30 june

Waste & Water

Waste Management

Aims:

- Manage solid wastes stream to maximise recycling and minimise the quantities of waste being returned to landfill.
- Maximise lifespan of current landfill site.

INTIATIVES	STRATEGIES	INDICATORS
Minimise waste being returned to landfill.	Maximise recycling opportunities	Total waste collected 1824.2 tonnes Total waste to landfill 1337.03 tonnes Total waste recycled 487.17 tonnes
Maximise lifespan of current landfill sites	Ongoing enhancement of current capacity in refuse cells and the monitoring of recycling activities.	Construction of new waste trenches as required
Collection Services	Contract collection services are supervised and reviewed under terms of contract, including consideration of new contract needs.	Implementation of new Collection Contract/s Annual review of Collection contract/s
Management of Landfill sites	Managed and operated in accordance with relevant environmental standards guidelines and reporting provisions.	License conditions/reporting obligations are complied with, as Council allocated resources permit.
Management of transfer station sites	Installation of a Kyogle Waste Transfer Station Facility and staging of rehabilitation	Facilities maintained in an acceptable condition and waste transferred in a timely manner