

KYOGL
COUNCIL
Community
Strategic Plan
2012-2025





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1. MESSAGE FROM THE MAYOR AND GENERAL MANAGER

It is with pleasure that we present the *Kyogle Council Strategic Plan*.

The *Kyogle Council Community Strategic Plan* represents a new approach to planning for Kyogle Local Government Area (LGA). It is a strategic document that reflects the community's priorities and aspirations. It outlines what you, our communities, have told us that you want to see in our LGA as it grows over the next ten or so years.

The plan is a way forward for the whole community and has goals that require cooperation from the Council, NSW State Government agencies, Federal Government, community groups, non-government organisations, businesses and individuals. As a 'big picture' plan you will notice that some outcomes are beyond Council's responsibilities. There are some issues which Council can advocate, inform and influence but are not within Council's direct control.

The plan aims at establishing a sustainable future for our local government area. Sustainability involves thinking about the future and those that will live in our Council area long after us. As a Council and a community we need to be able to meet our needs now, without compromising the ability of future generations to be able to meet their needs.

We are grateful to all that have been involved in developing this plan and express our appreciation to all residents that took the time to actively contribute.

The plan signifies a change in the way planning by council and the community is developed and implemented. It is hoped that the *Kyogle Council Community Strategic Plan* will deliver outcomes that benefit everyone.

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"need a strong sense of law and order and increased policing"

"a diverse range of people living together"

"I believe diversity is the key"

"hold environmental values highly"

"we value small villages"

"people have a deep connection to where they live"

"Council needs to encourage more community consultation"

"eradicate the 'them and us' outlook that exists in the community"

"Council should restrict any development that will destroy our environment."

"take advantage of opportunities for economic growth without compromising the sense of community"



2. KYOGLE COUNCIL PROFILE

2.1 Vision, Mission and Values

COMMUNITY VISION

Working together to balance Environment, Lifestyle and Opportunity.

OUR MISSION

To meet the challenges of our unique and diverse region

OUR VALUES

- Respect and respond to community needs
- Improve the quality of our services
- Be open and accessible
- Act with honesty and integrity
- Value people's contribution
- Support the culture of teamwork, cooperation and safety

2.2 Snapshot of the Kyogle Council Area

Kyogle Council services an area of 3,589 square kilometres and adjoins the Scenic Rim Regional Council in Queensland and the Northern Rivers Shires of Tweed, Lismore, Richmond Valley, Clarence Valley and Tenterfield in New South Wales.

Kyogle Council comprises a large and diverse region with spectacular natural (including the renowned Border Ranges National Park and other world heritage listed areas) and cultural attributes, within two hours drive from Brisbane and one hour from Queensland's Gold Coast and NSW coastal communities of Byron Bay, Ballina and Tweed Heads. This, combined with a superb climate and a close proximity to all services, education and recreation, makes the Kyogle area an ideal place to live and work.

The district boasts a wide range of natural assets, including the World Heritage listed Border Ranges, Toonumbar National Park and no fewer than 12 state forests, all within easy reach of the towns and villages.

An abundance of well-maintained facilities, picnic spots, camping sites, lookouts and walking trails will ensure that you enjoy all the Kyogle area has to offer.

2.3 Population Characteristics at a Glance

The Kyogle LGA includes the settlements of Kyogle, Bonalbo, Mummulgum, Cawongla, Old Bonalbo, Geneva, Wiangaree, Woodenbong, Mallanganee and Tabulam. The 2006 Census shows the Kyogle LGA has a population of 9,686, of which 49.1% (4,759) are female and 50.9% (4,927) are male. This represents a growth in population since the last Census in 2001 when the population was 9,169.

The Kyogle LGA has a 5.8% proportion (531 people), of Aboriginal or Torres Strait Islander descent living in the community. This is an increase of 91 people from the 2001 Census.

Key population characteristics include:

- 78.3% (7,585) of the total population of the Kyogle LGA (9,686) is aged 15 years and over. This is a significant increase from 70.9% in 2001. Compared to Richmond Tweed SD with 80.7%, Kyogle has a slightly lower proportion of its population aged 15 years and over, resulting in a slightly younger age profile than that of Richmond Tweed SD;
- 28.9% (2,733) of the total population of the Kyogle LGA (9,686) are over the age of 55 years. Compared to Richmond Tweed SD with 29.7%, Kyogle has a marginally lower proportion of its population aged 55 years and over;
- 8.5% of the total population of the Kyogle LGA were born overseas. Compared to Richmond Tweed SD with 12.2%, Kyogle has a lower proportion of its population born overseas;
- 86.4% of persons stated they were born in Australia. Other common responses within Kyogle LGA were: England 2.8%; New Zealand 1.4%, Germany 0.8%, US 0.4% and Scotland 0.3%;
- 94.3% of people stated English as the only language spoken at home. The most common languages other than English spoken at home were: German 0.6%, Italian 0.3%, Bundjalung 0.1%, French 0.1% and Swedish 0.1%; and
- The median age for the Kyogle LGA is 42 years with the median individual weekly income being \$305 and the average household size being 2.5. The median age for Richmond Tweed SD was also 42 years, however the median individual weekly income is slightly higher at \$370 and the average household size was 2.4.



2.4 Elected Representatives

Nine Councillors represent three wards of the council area and are responsible for the direction and control of Councils affairs in accordance with the Local Government Act and associated legislation. Our current Councillors were elected on September 13, 2008 and will hold office until September 2012.

2.5 Organisational Structure

GENERAL MANAGER

Managing Council Relationships	Organisation & Operations Management	Tourism & Promotion	Economic Affairs	Governance	Risk Management & OH & S	Human Resources Management	Public Relations Management
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DEPARTMENT OF TECHNICAL SERVICES

Project Services	Asset and Design Services	Water and Sewerage Services	Quarries	Maintenance & Construction Services	Emergency Services Coordination Rural Fire Services
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DEPARTMENT OF PLANNING & ENVIRONMENTAL SERVICES

Planning Services	Environmental, Health & Building Services	Crown Reserves	Parks and Gardens	Facilities Maintenance Services
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DEPARTMENT OF CORPORATE & COMMUNITY SERVICES

Financial and Audit Services	Information Technology Services	Human Resource Services	Plant and Purchasing Services	Community & Cultural Services	Administration & Customer Services
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Note:

1. Under section 333 of the Local Government Act 1993 the structure must be re-determined within 12 months after any ordinary election of the council.
2. Complete Urban have been engaged to review and comment on the existing structure.

3. OUR PLAN

3.1 The Development of Our Community Strategic Plan

A new planning and reporting framework for NSW local government has been introduced. These reforms replace the former Management Plan and Social Plan with an integrated framework. It also includes a new requirement to prepare a long-term Community Strategic Plan and Resourcing Strategy.

The Community Strategic Plan (CSP) is the highest level plan that Council will prepare. The purpose of the plan is to identify the community's main priorities and aspirations for the future and to plan strategies for achieving these goals. Part of the process is to consider the issues and pressures that may affect the community and the level of resources that will realistically be available to achieve its aims and aspirations.

The Local Government Act requires the plan to:

- Have a long-term focus, with a minimum of 10 years
- Address the key issues of social, environmental and economic sustainability as well as civic leadership
- Be delivered as a partnership between Council, state agencies, community groups and individuals
- Consider the State Plan and any relevant State or regional plans and strategies
- Have regard for an adopted community engagement strategy, showing how the Council will communicate with and consult its community to develop a plan
- Provide for a resourcing strategy that describes how community assets will be used in the future, how the Council workforce will be managed to deliver the desired plan outcomes and a financial plan to show how the plan will be funded
- Give consideration to the expected levels of service expressed by the community
- Include a community vision statement, strategic objectives and strategies for achieving the objectives
- Identify assessment methods for determining whether the objectives are being achieved
- Outline how progress in implementing the plan will be measured and monitored.
- Provide for the Council to progressively report to the community on progress and achievements



While Council has a role to develop this document on behalf of the community, it is not solely responsible for its implementation. Many of the goals will be achieved in partnership with State Agencies and community groups. Where possible, these partners have been identified in the plan.

The *Community Strategic Plan* will also be supported by a suite of other Council plans and documents, these include:

- The *Delivery Program*. This plan sets out the projects and services Council will deliver over the next 4 years (2012-2016) that work towards achieving the outcomes identified in the Community Strategic Plan
- An *Operational Plan*. This plan contains a high level detail of Council's budget, actions and projects for each financial year.
- The *Asset Management Plan*. This plan provides detailed information on the type and condition of Council's assets and their expected renewal requirements.
- The *Long Term Financial Plan (LTFP)*. This plan brings the budget, resourcing and asset management components together.

It is important to acknowledge that there are some community aspirations and goals which the plan will not deliver. Reasons for this include limitations on funding levels and jurisdiction. Council will aim to pursue additional funding sources. This plan represents a starting point that will be further refined to respond to changing needs and priorities over time.

No local government area exists in isolation. There are many influences, both positive and negative from other levels of government. It is important that the goals of the Community Strategic Plan for the Kyogle LGA aligns with the goals defined in State and Regional Plans.

3.2 Community engagement

The development of this plan involved listening to the community. Kyogle Council developed a comprehensive engagement strategy with a goal being to have conversations with as many of our residents as possible to gain input into issues the community cares about, as well as uncover ideas for the future.

Some of the consultation mechanisms were:

- Ratepayer/Resident survey – this document was distributed by letter box drop to all properties in the local government area. Surveys were mailed to all ratepayers living outside the Council area.
- Public meetings were held at Wadeville, Bonalbo, Woodenbong, Kyogle and Tabulam.
- Consultations specifically addressing the groups in the Community Engagement Strategy were conducted by the Community Development Officer (CDO). Groups consulted were:
 - Indigenous Community
 - Health sector
 - Economic Development Committee
 - Aged and the elderly
 - Youth
 - Artists
 - Parents with young children
 - People accessing Disability Services
- Media coverage – articles and advertisements in local newspapers and the council newsletter, local school newsletter.
- Workshops with Councillors

The development of the Community Strategic Plan was also actively informed by Council's engagement activities for the development of the:

- *Kyogle Council Social Plan 2009-2014*
- *Crime Prevention Plan*

Once endorsed by Council, comments will be invited from the public during a 28 day exhibition period.

During the various forms of consultation, the participants provided discussion and the responses to a series of questions that were designed to get people thinking about the future.

"Where are we now?"

"Where do we want to be in 2025?"

"How will we get there?"

"How will we know when we get there?"

3.3 Issues and Challenges

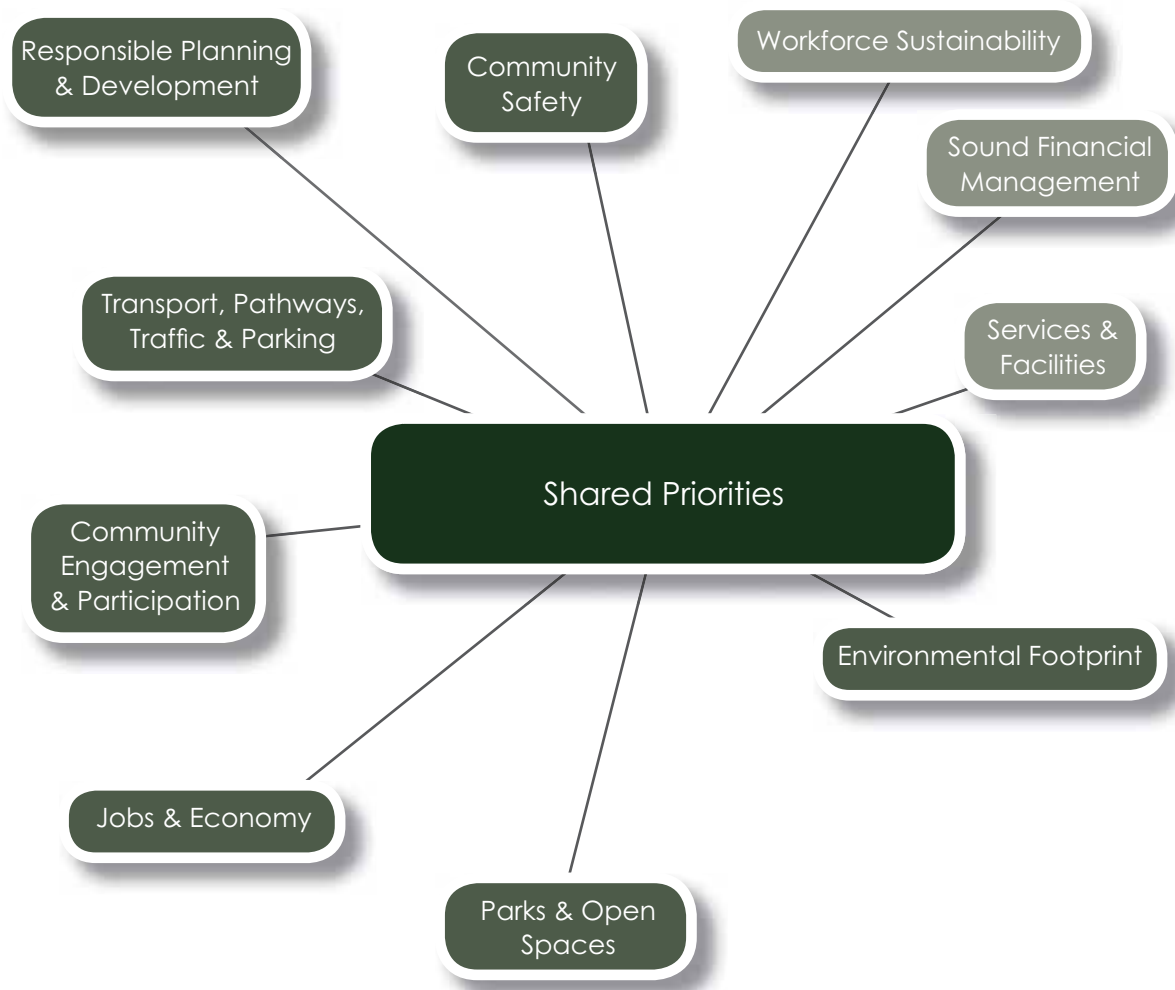
Some of the issues identified during the consultation included:

- Reversing the long term decline of population and achieving critical population size
- Reversing the decline in services in our rural villages
- Improving transportation and road network
- Difficulty of attracting funding support
- Need to support and protect agricultural industry
- Outside pressures, e.g. unreasonable rules and regulations imposed by others
- Climate change
- Renewable energy
- Issues associated with Coal Seam Gas and the many unanswered questions regarding the environmental impact
- Improving broadband to attract new enterprises
- sustainable and appropriate development
- Need for Council to better communicate with residents
- Support the provision of more aged care and respite care facilities and services to respond to increasing demand
- Support and protect the provision of health care services
- Implement more sustainability initiatives to use less water and energy
- Villages in the Kyogle Local Government Area are important and should be developed in line with what the people who live there want to see happen into the future



4. OUR PRIORITIES

The Integrated Planning and Reporting Framework requires each Council and its community to address at least four principal themes. These being social, environmental, economic and leadership. These and other areas of importance for the Kyogle LGA have been considered and six key principles established:



- **Governance and Community Service** – *well managed and responsive to community needs* **Table 1**

The centrepiece of any public organisation is its ability to provide service to its constituents. Kyogle Local Government Area residents have a right to expect the best possible service from their Council. In order to provide a high level of service, Kyogle Council must be well managed, must communicate openly and must be responsive to the needs of the community.

- **Roads and Infrastructure** – *improving the quality of infrastructure for our residents* **Table 2**

Roads and associated infrastructure has by far the highest impact on the community as a whole and recent community surveys consistently rate this area as the one needing most attention by Council and the area of Council's operations in which respondents are least satisfied.

- **Economic Development** – *fostering sustainable growth* **Table 3**

Throughout this process of consultation, economic development has been highlighted as a priority area – both in terms of building Kyogle Council's reputation as a place where business can thrive and ensuring growth is supported by adequate service levels. With strong foundations in place, economic development, tourism and job-creating investments should flourish.

- **Waste and Water** – *responsibly providing services* **Table 4**

Waste and water are key business functions of any local Council and Kyogle Council is no exception. This was underlined by the community survey that identified improving water and sewer infrastructure and improving waste management ranking highly in the responses received.

In recent years concern for the natural environment has driven many changes in the way water resources and waste products are managed and with the current concern over global warming, climate change and dwindling non renewable resources, this trend will continue and will influence our decisions relating to floodplain management, water supply and sewerage augmentations recycling, and management of landfills.

- **Village Life** – *strong and vibrant villages* **Table 5**

The village life within Kyogle Local Government Area is one of the things that make that area unique. Council aims to improve the “village life” experienced by its residents through controlled development of its towns and villages and promotion of the physical, social, cultural and general well being of the Community.

- **Environmental and Planning** – *preserving our unique environment* **Table 6**

Throughout the community, there is evidence of a strong desire to protect the unique character of towns and villages in the Local Government Area and to strike a balance between this ‘preservation’ and growth and development strategies. It is therefore a high priority for the Environmental and Planning aspects of this overall plan to be maintained to a high level in order to achieve this fine balance.

5. ACTION TABLES

5.1 Governance and Community Service – well managed and responsive to community needs

What the community would like...	Strategies/Targets	Who can help?
<ul style="list-style-type: none"> Kyogle Council efficient and effective in its operations, actively listening to the community and anticipating and responding to community needs 	<ul style="list-style-type: none"> Council's planning is integrated and long term, based on community desires expressed in the ten year community strategic plan Council will regularly review the services that are being provided Council's decision making is accountable, accessible and transparent 	<p>Kyogle Council (lead) Community</p>
<ul style="list-style-type: none"> Community leaders are connected and improving leadership capacity across the community 	<ul style="list-style-type: none"> Increased awareness of Councillors with a range of ways for community to talk to them Leadership and decision-making by the Councillors will reflect the diversity of the community 	<p>Kyogle Council (lead)</p>
<ul style="list-style-type: none"> Encourage public participation and provide access opportunities. Develop appropriate lines of communication to ensure that the public is kept well informed as to Council activities. 	<ul style="list-style-type: none"> Appropriate models of community engagement will be explored and utilised Council's communication with the community will aim to ensure that residents have awareness and understanding of the role council plays in everyday life Involve different groups of people in the development of plans and programs 	<p>Kyogle Council (lead) Community Service/Community organisations Local schools State Government Agencies</p>
<ul style="list-style-type: none"> Set the example in Local Government through efficient and effective management practices and provide an environment that fosters trust, encourages and rewards excellence in performance and which supports the implementation of Council's goals and policies. 	<ul style="list-style-type: none"> A corporate culture with an emphasis on quality customer service Council is well managed, cost effective and operationally efficient and all statutory requirements are met 	<p>Kyogle Council (lead)</p>
<ul style="list-style-type: none"> Employ recruitment and selection procedures to attract the best possible applicants. 	<ul style="list-style-type: none"> Develop a workforce that supports our corporate values and meets the organisations present and future skills needs Be widely known as a respected and reputable employer 	<p>Kyogle Council (lead/facilitate)</p>
<ul style="list-style-type: none"> Local Government will be recognised in the Australian Constitution 	<ul style="list-style-type: none"> Work towards the constitutional recognition of local government 	<p>Kyogle Council (advocate) Australian Local Government Association (ALGA) Local Government and Shires Association (LGSA) Federal Government</p>

Measures of Success

- Number of public meetings and opportunities for consultation
- Complaints statistics

- Satisfaction levels
- Level of turnover of staff

- Survey of residents' level of understanding
- Level of information on Councils website

5. ACTION TABLES

5.2 Roads and Infrastructure – improving the quality of infrastructure for our residents

Strategic Initiative	Strategies/Targets	Who can help?
<ul style="list-style-type: none"> Maintain to an achievable standard its network of 1,082km of local roads as well as 113km of regional roads and 113km of State Roads. 	<ul style="list-style-type: none"> Ensure roads and bridges are well designed, constructed and efficiently managed Liaise with the Roads and Maritime Services (RMS) in the development of a five year capital works and maintenance program Develop forward programs for Rural Local Roads Review traffic usage and development trends to identify any changes in classifications warranted 	<ul style="list-style-type: none"> Kyogle Council State Agencies Federal Government State Government
<ul style="list-style-type: none"> Work towards increased funding base and ensure responsible asset management including continual review of construction and maintenance activities. 	<ul style="list-style-type: none"> Lobby State and Federal Governments to commit to additional funding programs\ Pursue funding for specific road safety projects 	<ul style="list-style-type: none"> Kyogle Council State Agencies Federal Government State Government
<ul style="list-style-type: none"> Work towards the upgrading of bridges to provide a higher level of service to the public and lower annual maintenance costs. 	<ul style="list-style-type: none"> Continue systematic inspection and testing program Review new and existing technologies to replace bridges with economical lower cost structures Undertake regular appropriate preventative maintenance as identified in bridge inspections. 	<ul style="list-style-type: none"> Kyogle Council State Agencies Federal Government State Government
<ul style="list-style-type: none"> Ensure a balance is maintained between the most economical use of available funds and community expectations. 	<ul style="list-style-type: none"> Conduct appropriate awareness campaigns Maintain a high standard of response to customer requests 	<ul style="list-style-type: none"> Kyogle Council State Agencies Federal Government State Government
<ul style="list-style-type: none"> Lobby for a Kyogle bypass and for an integrated regional transport strategy (including connectivity to the Darling Downs) 	<ul style="list-style-type: none"> Lobby State and Federal Governments to commit to additional funding programs Support the Summerland Way Promotional Committee and the Downs to Rivers Action Committee (DTRAC) 	<ul style="list-style-type: none"> Kyogle Council State Agencies Federal Government State Government

Measures of Success

- Accident data
- Dollars spent
- Number and frequency of inspections

- Traffic counts
- Outcome of audit of assets

- Metres/kilometres constructed
- Public feedback

5. ACTION TABLES

5.3 Economic Development – fostering sustainable growth

What the community would like...	Strategies/Targets	Who can help?
<ul style="list-style-type: none"> Assist and coordinate the ongoing development of the Kyogle Council area and enhance and market its capacity as a location for residential opportunities, primary production, industry, commerce, government services and tourism. 	<ul style="list-style-type: none"> Implementation of the Kyogle Council Economic Development Policy 	<ul style="list-style-type: none"> Kyogle Council (lead, facilitate, advocate) State Government agencies Business Communities Progress/Development Associations
<ul style="list-style-type: none"> Assist intending developers to identify sites and lodge applications for appropriate commercial, industrial and other employment generating activities and to appropriately determine such applications. 	<ul style="list-style-type: none"> Making staff and information resources available 	<ul style="list-style-type: none"> Kyogle Council (facilitate) State Government agencies Business Communities Progress/Development Associations Investors & Developers
<ul style="list-style-type: none"> Actively pursue opportunities for the development of Value Adding industries for forest plantation products. 	<ul style="list-style-type: none"> Liaise with government and industry groups 	<ul style="list-style-type: none"> Kyogle Council (advocate) State Government agencies Business Communities Progress/Development Associations Investors & Developers
<ul style="list-style-type: none"> Foster the development of the tourism industry, within the Council area in order to promote economic growth and improved facilities. 	<ul style="list-style-type: none"> We will work in partnership to actively market our LGA and our capabilities to existing and potential residents, businesses, visitors and investors. 	<ul style="list-style-type: none"> Kyogle Council (lead, facilitate, advocate) State Government agencies Business Communities Progress/Development Associations Investors & Developers
<ul style="list-style-type: none"> Pursue improvements to Broadband for the LGA to encourage new and support existing business, particularly home based business. 	<ul style="list-style-type: none"> Work in partnership with government and industry groups 	<ul style="list-style-type: none"> Kyogle Council (advocate) State Government agencies Business Communities
<ul style="list-style-type: none"> Maximise use of National Parks/unique environment) 	<ul style="list-style-type: none"> Promotional activities through the Tourist Information Centre 	<ul style="list-style-type: none"> Kyogle Council (advocate/facilitate) State Government agencies Business Communities Progress/Development Associations
<ul style="list-style-type: none"> Capitalise on close proximity to South East Queensland 	<ul style="list-style-type: none"> Focus on geographic location and available infrastructure to generate business investment and growth 	<ul style="list-style-type: none"> Kyogle Council (advocate) State Government agencies

Measures of Success

- Range of alternative funding/revenue sources identified
- Visitations (Visitor Information Centre)
- Quantities of promotional material produced
- Number of development applications submitted/approved
- Feedback from property operators
- Population growth
- Area promotion activities carried out
- Increase levels of employment

5. ACTION TABLES

5.4 Waste and Water – responsibly providing services

Strategic Initiative	Strategies/Targets	Who can help?
<ul style="list-style-type: none"> Manage solid wastes stream to maximise recycling and minimise the quantities of waste being returned to landfill and maximise landfill life spans. 	<ul style="list-style-type: none"> Review the way current landfill sites are managed. Education programs that promotes the importance of recycling and waste avoidance 	<ul style="list-style-type: none"> Kyogle Council State Agencies Community
<ul style="list-style-type: none"> Provide the community with a high standard of living through the provision of quality water supply services 	<ul style="list-style-type: none"> Implement water supplies that satisfy Australian Drinking Water Guidelines 	<ul style="list-style-type: none"> Kyogle Council State Agencies
<ul style="list-style-type: none"> Ensure the principles of integrated water cycle management are used in the existing and future water supply and sewerage schemes 	<ul style="list-style-type: none"> Implement the Kyogle Council Integrated Water Cycle Management Strategy 	<ul style="list-style-type: none"> Kyogle Council State Agencies
<ul style="list-style-type: none"> Develop education and incentive schemes to encourage residents to reduce their water consumption and wastage. 	<ul style="list-style-type: none"> Education and promotional activities 	<ul style="list-style-type: none"> Kyogle Council State Agencies Community
<ul style="list-style-type: none"> Support saving initiatives such as appliances with good water conservation rating, rainwater tanks, water wise gardens, drip sprinklers, mulching etc. 	<ul style="list-style-type: none"> Continue to offer rebates and incentives to residents Implement pricing policies that encourage conservation 	<ul style="list-style-type: none"> Kyogle Council State Agencies Community
<ul style="list-style-type: none"> Provide the community with a high standard of living through the provision of quality sewerage services 	<ul style="list-style-type: none"> Sewerage treatment and effluent disposal is managed in accordance with the principles of ecologically sustainable development Ensure trade waste dischargers are charged in a way that reflects the costs of treatments and encourages the onsite treatment of trade waste 	<ul style="list-style-type: none"> Kyogle Council State Agencies Community
<ul style="list-style-type: none"> Investigate potential for expanding services to villages that are currently unsewered 	<ul style="list-style-type: none"> Undertake feasibility studies 	<ul style="list-style-type: none"> Kyogle Council State Agencies & Community
<ul style="list-style-type: none"> Improve infrastructure/measures for dealing with stormwater and flooding 	<ul style="list-style-type: none"> Drainage improvements are provided within villages Education programmes to promote awareness of stormwater issues Maintain and update the Stormwater Management Plan Implement the Kyogle Floodplain Risk Management Plan initiatives 	<ul style="list-style-type: none"> Kyogle Council State Agencies Community

Measures of Success

- Community survey feedback
- Number and type of complaints
- Compliance with State guidelines/requirements
- Total waste collected
- Levels of Flood damage
- Total waste to landfill
- Minimise storm water pollutants
- Water usage
- Total waste recycled
- Capital Works Plan Progress
- Water storage levels

5. ACTION TABLES

5.5 Village Life – strong and vibrant villages

Strategic Initiative	Strategies/Targets	Who can help?
<ul style="list-style-type: none"> Promote a strong sense of community. 	<ul style="list-style-type: none"> Provide a safe and pleasant atmosphere in Council's parks, gardens and recreation areas and pursue their steady improvement 	<ul style="list-style-type: none"> Council(lead) Community Community Groups
<ul style="list-style-type: none"> Coordinate and support safe, accessible and secure services and facilities. 	<ul style="list-style-type: none"> Support the appropriate level of services for all villages Advocate for appropriate levels of Police, Ambulance, fire services, State Emergency Services exist 	<ul style="list-style-type: none"> Council(facilitate/advocate) Community Community Groups State Agencies
<ul style="list-style-type: none"> The community's lifestyle and social needs are supported 	<ul style="list-style-type: none"> Support social and recreational clubs and organisations throughout the area. Our recreation, sporting and leisure facilities will evolve and change to keep pace with community needs. Ensuring the needs of older people and people with a disability are monitored to ensure services and facilities are available 	<ul style="list-style-type: none"> Council(lead/advocate) Community Community Groups Business Community
<ul style="list-style-type: none"> Ensure Local Environmental Plans, Development Control Plans, and strategies are in place to guide the future development of the Council area and enhance village life. 	<ul style="list-style-type: none"> There is adequate land appropriately zoned and managed Rural villages are provided with village services that support the rural community 	<ul style="list-style-type: none"> Council(lead) State Agencies
<ul style="list-style-type: none"> Provide for the protection of items of aboriginal and environmental heritage. 	<ul style="list-style-type: none"> Aboriginal culture is supported by the community by identifying ways to become better connected to Aboriginal people, their history and culture. 	<ul style="list-style-type: none"> Council(facilitate) Community Community Groups State Agencies
<ul style="list-style-type: none"> Support, promote and initiate cultural activities within the Kyogle area. 	<ul style="list-style-type: none"> Art and cultural activities will be embraced for their role in sustaining creative connected communities. 	<ul style="list-style-type: none"> Council (lead/facilitate) Community Community Groups Arts Northern Rivers Business Community

Measures of Success

- Community Feedback
- Active and vibrant volunteer network
- Availability of existing facilities
- Usage of facilities
- Survey of user groups
- Number of social and recreational clubs
- Juvenile Crime Statistics
- Facilitate a variety of activities for the community
- Effective Management of crown reserves
- Number of Insurance claims

5. ACTION TABLES

5.6 Environmental and Planning – preserving our unique environment

Strategic Initiative	Strategies/Targets	Who can help?
<ul style="list-style-type: none"> Protect and promote the health and well-being of the Kyogle Council area Community by developing and applying environmental health and public safety measures 	<ul style="list-style-type: none"> Not support Coal Seam Gas mining until all environmental concerns are satisfactorily addressed Respond to complaints Implementation of a program of inspections 	<p>Kyogle Council (advocate) State Government agencies Business Communities</p>
<ul style="list-style-type: none"> Achieve acceptable planning, development and building standards; to protect the environment in accordance with community expectations 	<ul style="list-style-type: none"> There is adequate land appropriately zoned and managed to promote the ongoing agricultural land use activities The LEP ensures there are opportunities available to rural landholders to pursue alternative land uses to support the ongoing productivity of rural land All development applications are assessed in accordance with the provisions of the Environmental Planning and Assessment Act, Council policies and codes Appropriate Development applications are approved, and the needs of all parties are heard and considered 	<p>Kyogle Council (lead) State Government agencies</p>
<ul style="list-style-type: none"> Consider the identification of environmentally sensitive lands and provide protection through appropriate environmental protection zonings and provisions 	<ul style="list-style-type: none"> The LEP is implemented, monitored and reviewed on an ongoing basis The environmental impact of development is always considered 	<p>Kyogle Council (lead) State Government agencies</p>
<ul style="list-style-type: none"> Encourage responsible land management on privately owned lands. This will include the identification of areas requiring environmental improvement and management, and where possible Council will assist landowners to adopt effective management practices that minimise potential soil erosion and water pollution 	<ul style="list-style-type: none"> Educating the community so it displays a high level of understanding of and compliance with legislation 	<p>Kyogle Council (lead) Community Community groups</p>
<ul style="list-style-type: none"> Not support Coal Seam Gas mining until all environmental concerns are satisfactorily addressed 	<ul style="list-style-type: none"> Lobby State government to ensure the community concerns are addressed 	<p>Kyogle Council (advocate) State Government agencies Community</p>

Measures of Success

- Number of Environmental Education Programs
- Percentage of area of LGA infested by weeds
- Resident feedback
- Adoption and maintenance of Local Environmental Plans
- Time spent by North Coast Weeds in Kyogle LGA
- Number of air and noise pollution complaints.
- Development Application statistics
- Heritage site identification in Kyogle LGA

6. CONNECTIONS TO OTHER PLANS

The *Kyogle Council Community Strategic Plan* has given due regard to the NSW State Plan and other plans and strategies Council and other levels of government have prepared.

NSW State Plan

The following State Plan Priorities and Targets have been addressed:

- *Keeping people safe* – reducing levels of anti-social behaviour
- *Stronger communities* – improve child wellbeing; health and safety; strengthen aboriginal communities; increase participation in recreational and sporting activities; increase participation in the arts and cultural activity
- *Healthy communities* – promote healthy lifestyles
- *Supporting business and jobs* – maintain and invest in infrastructure; increase business investment and support jobs
- *Green State* – tackle climate change; secure sustainable supplies of water and use our water more wisely; protect our native vegetation, biodiversity, land, rivers and reduce waste
- *Better transport* – improving the road network, maintain road infrastructure; increase walking and cycling; increase the number of jobs closer to home

The *Far North Coast Regional Strategy* has also been considered in the development of this document.