

# **Kyogle Council**



## **SIX MONTHLY REVIEW OF DELIVERY/OPERATIONAL PLAN**

**FOR THE PERIOD 1 JULY 2016**

**TO 31 DECEMBER 2016**

**Presented to Council 13 February 2017.**

**Governance and Community Service**  
*– well managed and responsive to community needs*

Long Term Goals	Delivery Program (Strategies) and Operational Plan Actions	Indicator/Measure	Responsibility	Report for six monthly period 01.07.16 to 31.12.16
<p>Kyogle Council efficient and effective in its operations, actively listening to the community and anticipating and responding to community needs</p>	<p>Council will regularly review the services that are being provided.</p> <p>Recommendations from Community Survey implemented.</p> <p>Council's decision making is accountable, accessible and transparent.</p>	<p>Report and monitor satisfaction levels.</p> <p>Conduct community survey every year.</p> <p>Number of meetings and figures on attendance numbers.</p>	<p>General Manger</p> <p>Director Planning and Environmental Services</p>	<p>Recognising comprehensive community consultation for finalisation of the Community Strategic Plan, including public meetings and consideration of written submissions, Council readopted the Plan.</p> <p>Council has continued to review its Records System requirements with a view of enabling more effective monitoring of information – customer satisfaction levels forms a key part of this process.</p> <p>A Customer Survey was not undertaken during this period due to the Local Government Elections, transition into a new Council and priority need to first adopt the Council's Community Strategic Plan to act as a reference point for customer satisfaction.</p> <p>The Council has continued to hold its scheduled Council Meetings on the second Monday of each calendar month during the reporting period.</p>

Long Term Goals	Delivery Program (Strategies) and Operational Plan Actions	Indicator/Measure	Responsibility	Report for six monthly period 01.07.16 to 31.12.16
<p>Community leaders are connected and improving leadership capacity across the community</p>	<p>Programs to increase awareness of Councillors with a range of ways for community to talk to them.</p> <p>Leadership and decision-making by the Councillors will reflect the diversity of the community.</p>	<p>Satisfaction levels reflect how engaged residents are with Council activities.</p> <p>Levels of both positive and negative feedback.</p>	<p>General Manger</p>	<p>Council continues to provide public forums at Council Meetings to provide input from community stakeholders regarding a range of Council operational matters and private development proposals. This information has been used to inform Council decision making.</p> <p>The newly elected Councillors received training on the roles and conduct of councillors with regard to NSW legislative requirements.</p> <p>Council is in the process of revising its Records Management Systems to include more effective monitoring of customer satisfaction levels and Council staff and Councillor interactions with the community.</p>
<p>Encourage public participation and provide access opportunities.</p> <p>Develop appropriate lines of communication to ensure that the public is kept well informed as to Council activities.</p>	<p>Appropriate models of community engagement will be explored and utilised.</p> <p>Council's communication with the community will aim to ensure that residents have awareness and understanding of the role council plays in everyday life.</p> <p>Involve different groups of people in the development of plans and programs.</p>	<p>Annually review Community Engagement strategy and report to Council on effectiveness.</p> <p>Co-ordinate, produce and distribute monthly newsletters.</p> <p>Continuing Improvements/enhancements to Council website.</p>	<p>General Manager</p>	<p>Community newsletter distributed monthly throughout the LGA.</p> <p>Council Facebook page/Twitter account used regularly to communicate with and inform the community. Facebook posts reaching more than 15,000 people.</p> <p>Council's website is updated on regular basis, with a review planned for 2017.</p>

Long Term Goals	Delivery Program (Strategies) and Operational Plan Actions	Indicator/Measure	Responsibility	Report for six monthly period 01.07.16 to 31.12.16
Set the example in Local Government through efficient and effective management practices and provide an environment that fosters trust, encourages and rewards excellence in performance and which supports the implementation of Council's goals and policies.	<p>Prompt response to all customer contact with an emphasis on quality customer service.</p> <p>Council is well managed, cost effective and operationally efficient and all statutory requirements are met.</p>	<p>Report on number and type of customer service complaints.</p> <p>Report on level of unanswered correspondence .</p> <p>Quarterly budget review reports to Council.</p> <p>All statutory returns/requirements are attended to by due dates.</p>	General Manager	<p>Regular performance reports provided to Council including budget and Delivery Program.</p> <p>Statutory reporting requirements met across all functions.</p> <p>Continuing better Council business integration through improved management meetings and workshops with councillors.</p>
Employ unbiased recruitment and selection procedures to attract the best possible applicants.	<p>Develop a workforce that supports our corporate values and meets the organisations present and future skills needs.</p> <p>Be widely known as a respected and reputable employer.</p>	<p>Staff turnover rates and complaint statistics.</p> <p>Number of inductions carried out.</p> <p>Structured training plan prepared and implemented for all staff members.</p> <p>Report on absence rates.</p> <p>Report on staff reviews.</p> <p>Statistics on incidents and accidents.</p>	General Manager	<p>8 new permanent employees, 4 apprentices and 5 casual employees.</p> <p>Organisation-wide training plan is under development.</p> <p>47 reviews were conducted during the period.</p> <p>During the period there was 1 report of workplace injury requiring medical intervention and moving to Workers comp status.</p>
Local Government will be recognised in the Australian Constitution	Work towards the constitutional recognition of local government.	Work with Australian Local Government Association (ALGA) and Local Government NSW (LGNSW).	Councillors and General Manager	Council has continued to lend its 'in principle' support to LGNSW regarding any move to advance this matter.

**Roads and Infrastructure**  
*-improving the quality of infrastructure for our residents*

Long Term Goals	Delivery Program (Strategies) and Operational Plan Actions	Indicator/Measure	Responsibility	Report for six monthly period 01.07.16 to 31.12.16
<p>Maintain to a reasonable standard its network of 1,082km of local roads as well as 113km of regional roads and 113km of State Roads.</p>	<p>Ensure roads and bridges are well designed, constructed and efficiently managed.</p> <p>Liaise with the Roads and Maritime Services (RMS) in the development of a five-year capital works and maintenance program.</p> <p>Develop forward programs for Rural Local Roads.</p> <p>Review traffic usage and development trends to identify any changes in classifications warranted.</p>	<p>Inspections conducted.</p> <p>Capital works program and maintenance established.</p> <p>Program established.</p> <p>Review conducted, Report on identified future requirements.</p>	<p>Assets and Infrastructure Services</p>	<p>Inspections are on schedule and continuing.</p> <p>Five year capital works and maintenance program not able to be developed for State Roads as this is not an RMS priority.</p> <p>Capital Works program established for Local, Regional and Urban Streets.</p> <p>Regular reporting of capital works project progress at Ordinary Council meetings.</p> <p>Ongoing traffic data collection continued.</p>
<p>Work towards increased funding base and ensure responsible asset management including continual review of construction and maintenance activities.</p>	<p>Lobby State and Federal Governments to commit to additional funding programs.</p> <p>Pursue funding for specific road safety projects.</p>	<p>Commitment to funding obtained.</p> <p>Report on successful funding applications.</p>	<p>Assets and Infrastructure Services</p>	<p>Grant funding has exceeded budgeted amounts and is ahead of long term financial plan.</p> <p>Awaiting result of three blackspot project applications for 2017/18.</p> <p>Next rounds of Building Better Regions, Fixing Country roads and the Bridge renewal program are due after the reporting period.</p>
<p>Work towards the upgrading of bridges to provide a higher level of service to the public and lower annual maintenance costs.</p>	<p>Continue systematic inspection and testing program.</p> <p>Review new and existing technologies to replace bridges with economical lower cost structures.</p> <p>Undertake regular appropriate preventative maintenance as identified in bridge inspections.</p>	<p>Level of works on bridges. Program updated annually.</p> <p>Report on % of bridges in the network to be re-assessed each year.</p> <p>Reduction in incidence of emergency repairs.</p>	<p>Assets and Infrastructure Services</p>	<p>Bridge inspections continue to be undertaken.</p> <p>10 timber bridges replaced during the reporting period. A number load limits were removed from timber bridges, aided by partnering with the Australian Defence Force.</p> <p>Forward capital replacement and maintenance programs for bridges established.</p>

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Ensure a balance is maintained between the most economical use of available funds and community expectations.	<p>Conduct appropriate awareness campaigns.</p> <p>Maintain a high standard of response to customer requests.</p>	Awareness campaigns conducted using a variety of different methods.	Assets and Infrastructure Services	Backlog of Customer action requests has decreased due to redirection of staff.
Lobby for a Kyogle bypass and for an integrated regional transport strategy (including connectivity to the Darling Downs)	<p>Lobby State and Federal Governments to commit to additional funding programs.</p> <p>Support the Summerland Way Promotional Committee and the Downs to Rivers Action Committee (DTRAC).</p>	<p>Commitment to planning obtained.</p> <p>Attendance at meetings.</p> <p>Membership of committees continued.</p>	Assets and Infrastructure Services	Council has actively partnered with the (Northern Rivers) Co-operative Alliance and Regional Development Australia to advocate for improved heavy vehicle road transport connection to Bromelton and improved road connection along the Mount Lindesay Road to the Southern Downs and the Brisbane West Wellcamp Airport. This has included written submissions to and meetings with Queensland and NSW Government representatives over draft regional plans in both states, and the draft Summerland Way Corridor Strategy.

**Economic Development**  
**– fostering sustainable growth**

Long Term Goals	Delivery Program (Strategies) and Operational Plan Actions	Indicator/Measure	Responsibility	Report for six monthly period 01.07.16 to 31.12.16
Assist and coordinate the ongoing development of the Kyogle Council area and enhance and market its capacity as a location for residential opportunities, primary production, industry, commerce, government services and tourism.	Implementation of the Kyogle Council Economic Development Policy.	Development and implementation of Economic Development strategy to support the policy.	Planning and Environmental Services	<p>Mountain Bike Plan for Kyogle reported to Council in December 2016 and placed on public exhibition for community comment.</p> <p>Council staff and Councillors attended a formation meeting for an Upper Clarence Economic Development Group consisting of local business and community representatives and to discuss local economic development opportunities on 02/12/2016.</p> <p>Plans developed for Business Leaders' Forum in March 2017.</p>
Assist intending developers to identify sites and lodge applications for appropriate commercial, industrial and other employment generating activities and to appropriately determine such applications.	Making staff and information resources available.	<p>Report on number of tourist development applications received.</p> <p>Report on number of enquiries responded to .</p>	Planning and Environmental Services	<p>Council assisted developers with approvals for 1 x accommodation units – Bonalbo  1 x farmstay accommodation – Sandilands</p> <p>Development applications being considered for new piggery operations and temporary rural workers accommodation.  Council finalised LEP amendments for increased tourist and worker accommodation diversity on rural zoned land.</p>
Actively pursue opportunities for the development of Value Adding industries for forest plantation products.	Liaise with government and industry groups.	Report to Council on progress.	Planning and Environmental Services	<p>Council has continued to look for opportunities as part of its involvement with business and development sectors. This has included advocacy with RDA.</p> <p>Council has adopted a use of timber products policy in support of the significance of the timber industry to the local area.</p>

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Foster the development of the tourism industry, within the Council area in order to promote economic growth and improved facilities.	Work in partnership to actively market our LGA and our capabilities to existing and potential residents, businesses, visitors and investors.	Report on visitation numbers to Kyogle VIC.  Seek feedback from tourism operators.	Planning and Environmental Services	An informal internal investigation of local tourism reporting systems has indicated that no reliable system exists within Council or the community to monitor tourism visits to the area. The collation or use of such a metric is identified as impractical at this stage.
Pursue improvements to Broadband for the LGA to encourage new and support existing business, particularly home based business.	Work in partnership with government and industry groups.	Participation in NBN forums.  Successfully establish working party to promote broadband.	Planning and Environmental Services	Council has continued to work with NBN to facilitate roll-out of the NBN across the local government area with focus on expedition of WiFi and or satellite internet roll-out in town centres and surrounding rural areas.
Maximise use of National Parks/unique environment)	Promotional activities through the Visitor Information Centre.	Implementation of combined tourism brochures.	Planning and Environmental Services	Council has participated in bi-monthly meetings of the Green Cauldron National Landscapes Steering Committee which includes significant World Heritage national park areas located within the Kyogle local government area.  Council continues to provide information to the general public about national park camping and bushwalking opportunities through the Visitor Information Centre.
Capitalise on close proximity to South East Queensland	Focus on geographic location and available infrastructure to generate business investment and growth.	Report on promotional activities, attendance and attracted investment.	Planning and Environmental Services	Council met with Qld Department of Infrastructure Local Government and Planning during November 2016 to discuss and highlight potential changes to the draft SEQ Regional Plan focusing on greater economic collaboration opportunities between SEQ and the Northern Rivers Hinterland including Kyogle – including importance of maintaining strong and improved road infrastructure links for heavy haulage of goods.  Council also made submissions to the NSW State Government on its draft North Coast Regional Plan advocating the importance of recognition of SEQ as a key influence on and opportunity for enhanced trade and economic development in our region.



Long Term Goals	Delivery Program (Strategies) and Operational Plan Actions	Indicator/Measure	Responsibility	Report for six monthly period 01.07.16 to 31.12.16
Assist Small Business by participating in the Small Business Friendly Council (SBFC) Program	Prepare an Economic Development Strategy that includes support options for local business.	Develop and adopt a Local Business Economic Development Strategy.	Planning and Environmental Services	<p>Planning work was undertaken for a Business Leaders' Forum.</p> <p>Current activities expected to contribute to broader Economic Development Strategy in the future.</p>
	Develop Customer Service Charter to establish service standards for advising local small business about Council procedures, policies and processes to improve its customer "friendliness", e.g. advising changes to fees and approvals, etc.	Develop and adopt Small Business Customer Service Charter and implementation.	Planning and Environmental Services	Not yet commenced.
	Pay local business accounts within a 30 day time frame from receiving the invoice, unless otherwise specified. Payment runs, both via cheques and EFT, are issued every fortnight.	Payments to local business within specified payment terms. No outstanding local creditors.	General Manager	<p>Council continues to meet on time payment of creditors.</p> <p>Weekly payment runs completed.</p>

**Waste and Water**  
**– responsibly providing services**

Long Term Goals	Delivery Program (Strategies) and Operational Plan Actions	Indicator/Measure	Responsibility	Report for six monthly period 01.07.16 to 31.12.16
Manage solid wastes stream to maximise recycling and minimise the quantities of waste being returned to landfill and maximise landfill life spans.	Review the way current landfill sites are managed.  Education programs that promotes the importance of recycling and waste avoidance	Figures on total waste collected.  Figures on total waste to landfill.  Capital works program for landfill implemented.  Licence conditions complied with.  Report on number of education programs.	Planning and Environmental Services	Waste Management initiatives during the reporting period include: <ul style="list-style-type: none"> <li>•Finalisation of the Woodenbong Landfill Capping Plan and Transfer Station Design</li> <li>•Approval of the Woodenbong Transfer Station DA</li> <li>•Finalisation of the Kyogle Landfill New Cell Design and commencement of construction</li> <li>•Processing (pasteurisation) of greenwaste at Kyogle landfill</li> <li>•Free asbestos testing kits provided to residents</li> <li>•Waste education project with Kyogle High School (artwork on skip bins)</li> </ul> Waste collection figures for period; <ul style="list-style-type: none"> <li>•2409.44 tonnes of material collected</li> <li>•1339.51 tonnes of waste to landfills</li> <li>•1069.93 tonnes of material recycled.</li> </ul>
Provide the community with a high standard of living through the provision of quality water supply services	Implement water supplies that satisfy NSW Public Health Legislation.	Level of compliance with microbiological, physical and chemical standards outlined in the Public Health Act and Councils Drinking Water Quality Management Systems.	Assets and Infrastructure Services	All water supplies showing 100% compliance with microbiological standards.  A number of dirty water events in Kyogle associated with high rainfall and dirty source water.  Augmentation in progress to address issue.
Ensure the principles of integrated water cycle management are used in the existing and future water supply and sewerage schemes	Implement the Kyogle Council Integrated Water Cycle Management Strategy.	Kyogle IWCMS outcomes and recommendations are incorporated into works programs and annual budgets and implemented.  Usage statistics.	Assets and Infrastructure Services	Kyogle Water Supply Augmentation is in progress and on schedule and is the only remaining project in the IWCMS  Average annual residential water consumption remains below the State median.  IWCMS review in progress, estimated to be completed in 2017/18. Scope has been increased to the entire local government area.

Long Term Goals	Delivery Program (Strategies) and Operational Plan Actions	Indicator/Measure	Responsibility	Report for six monthly period 01.07.16 to 31.12.16
Develop education and incentive schemes to encourage residents to reduce their water consumption and wastage.	Education and promotional activities.	Report on number and type of education and promotional activities conducted.	Assets and Infrastructure Services	Customer rebate program continues to be promoted through website.  Fact sheets on various water and sewerage matters on website.  School visits with the catchment management trailer undertaken
Support saving initiatives such as appliances with good water conservation rating, rainwater tanks, water wise gardens, drip sprinklers, mulching etc.	Continue to offer rebates and incentives to residents. Implement pricing policies that encourage conservation.	Usage statistics.	Assets and Infrastructure Services	Customer rebate program ongoing  Level 1 water restrictions in place in Bonalbo and Kyogle for the reporting period.
Provide the community with quality sewerage services	Sewerage treatment and effluent disposal is managed in accordance with the principles of ecologically sustainable development.  Ensure trade waste dischargers are charged in a way that reflects the costs of treatments and encourages the onsite treatment of trade waste.	Kyogle IWCMS outcomes and recommendations are incorporated into works programs and annual budgets and implemented.	Assets and Infrastructure Services	Sewerage services continue to operate without major issue.  Review of trade waste dischargers and pre-treatment requirements completed, with inspections and compliance matters ongoing.
Investigate potential for expanding services to villages that are currently unsewered.	Undertake feasibility studies.	Consultant appointed, study undertaken.	Assets and Infrastructure Services	Outputs posted on Councils website and to be incorporated into the review of the IWCMS.  Villages of Wiangaree, Tabulam and Mallanganee identified for future sewerage schemes and included in LTFP.

Long Term Goals	Delivery Program (Strategies) and Operational Plan Actions	Indicator/Measure	Responsibility	Report for six monthly period 01.07.16 to 31.12.16
<p>Improve infrastructure/measures for dealing with stormwater and flooding.</p>	<p>Drainage improvements are provided within villages.</p> <p>Education programmes to promote awareness of stormwater issues.</p> <p>Maintain and update the Stormwater Management Plan.</p> <p>Implement the Kyogle Floodplain Risk Management Plan initiatives</p>	<p>Number of service interruptions attended to in time frame specified in Strategic Business Plan.</p> <p>Training and education undertaken as determined.</p> <p>Capital works plan progress.</p> <p>Flood damage reduction.</p>	<p>Assets and Infrastructure Services</p>	<p>Design completed for capital works project in Dalmorton Street Woodenbong.</p> <p>Design process still to be completed for capital works project in Wyndham Street Kyogle.</p> <p>Successful application for funding to complete the Tabulam Flood Study obtained during the period.</p>

**Environmental and Planning**  
**– preserving our unique environment**

Long Term Goals	Delivery Program (Strategies) and Operational Plan Actions	Indicator/Measure	Responsibility	Report for six monthly period 01.07.16 to 31.12.16
<p>Protect and promote the health and well-being of the Kyogle Council area Community by developing and applying environmental health and public safety measures.</p>	<p>Reject Coal Seam Gas mining until all environmental concerns are satisfactorily addressed.            Respond to complaints.             Implementation of a program of inspections.</p>	<p>Successfully lobbying other levels of government.             Report on number of complaints.            Report on number of complaints.</p>	<p>Councillors             Planning and Environmental Services</p>	<p>Council has maintained its opposition to Coal Seam Gas exploitation in its area or the region generally – no active lobbying opportunities arose during the reporting period.             Council successfully dealt with environmental compliance enquiries affecting private properties on the following basis:  <ul style="list-style-type: none"> <li>• 9 – overgrown land/unhealthy conditions</li> <li>• 15 – noise generation</li> <li>• 4 – water pollution.</li> </ul>           Continuation of food safety inspection program.</p>
<p>Achieve acceptable planning, development and building standards; to protect the environment in accordance with community expectations.</p>	<p>There is adequate land appropriately zoned and managed to promote the ongoing agricultural land use activities.            The LEP ensures there are opportunities available to rural landholders to pursue alternative land uses to support the ongoing productivity of rural land.            All development applications are assessed in accordance with the provisions of the Environmental Planning and Assessment Act, Council policies and codes.            Appropriate Development applications are approved, and the needs of all parties are heard and considered.</p>	<p>All development applications are assessed in accordance with the provisions of the Environmental Planning and Assessment Act, Council Policies and codes.             Mean turnaround time for determination of DAs to be less than 40 days             Ensure 149 certificates are processed in less than 5 working days.</p>	<p>Planning and Environmental Services</p>	<p>Council has dealt with all planning-related matters, including reporting requirements, within the statutory timeframes set.            Application matters dealt with include processing of:  <ul style="list-style-type: none"> <li>• 51 development applications during the reporting period with a turnaround time of 15.4 days (4 additional DAs and 19.5% turnaround improvement on the previous reporting period)</li> <li>• 274 Section 149 Certificate applications with an average turnaround time of 0.28 days</li> </ul> </p>

Long Term Goals	Delivery Program (Strategies) and Operational Plan Actions	Indicator/Measure	Responsibility	Report for six monthly period 01.07.16 to 31.12.16
Consider the identification of environmentally sensitive lands and provide protection through appropriate environmental protection zonings and provisions.	The LEP is implemented, monitored and reviewed on an ongoing basis. The environmental impact of development is always considered.	LEP implemented.	Planning and Environmental Services	The Council has not identified any further environmentally sensitive land that is not already the subject of adequate LEP based control.  Environmental impacts continue to be considered in terms of legislative requirements under the EP&A Act 1979 and the provisions of the PoEO Act 1997
Encourage responsible land management on privately owned lands. This will include the identification of areas requiring environmental improvement and management, and where possible Council will assist landowners to adopt effective management practices that minimise potential soil erosion and water pollution.	Educating the community so it displays a high level of understanding of and compliance with legislation.	Educational programs implemented.	Planning and Environmental Services	No active work has been undertaken on this matter.  Council has not received any complaints or requests for assistance regarding this matter during the reporting period.
Reject Coal Seam Gas mining until all environmental concerns are satisfactorily addressed	Lobby State Government to ensure the community concerns are addressed.	Successfully lobbying other levels of government.	Councillors	Council has maintained is opposition to CSG.  No active lobbying opportunity has arisen during the reporting period.

**Village Life**  
**– strong and vibrant villages**

Long Term Goals	Delivery Program (Strategies) and Operational Plan Actions	Indicator/Measure	Responsibility	Report for six monthly period 01.07.16 to 31.12.16
Promote a strong sense of community.	Provide a safe and pleasant atmosphere in Council's parks, gardens and recreation areas and pursue their steady improvement.	Level of assistance in the promotion of Villages to Service Providers.  Number of community meetings to be reported 6 monthly.	Assets and Infrastructure Services	Parks, gardens and recreational areas maintained and operated without any significant issues.  Village maintenance agreements in place and active in Woodenbong, Old Bonalbo, Bonalbo and Mallanganee.  Arrangements being made to reinstate the Village maintenance agreement in Tabulam.
Coordinate and support safe, accessible and secure services and facilities.	Support the appropriate level of services for all villages.  Advocate for appropriate levels of Police, Ambulance, fire services, and State Emergency Services.	Juvenile Crime Statistics.  Funding identified and services/facilities provided.  Education activities conducted.  Usage of facilities.	Planning and Environmental Services	Community Development Officer has continued to represent Council on a range of community committees, forums and panels, including the Mental Health Forum (NSW Health), Police Partnership Forum (NSW Police) and Domestic Violence Inter-agency Committee.  Council continues to be involved with the Local Emergency Management Committee to plan for appropriate emergency and disaster responses.
The community's lifestyle and social needs are supported	Support social and recreational clubs and organisations throughout the area.  Assist recreation, sporting and leisure facilities to evolve and change to keep pace with community needs.  Ensuring the needs of older people and people with a disability are monitored to ensure services and facilities are available	Assistance provided by CDO.	Planning and Environmental Services	Council considered 23 applications for Community Assistance Funding during the reporting period. All of these were for community recreation, sporting and leisure facilities.  Council received no direct requests for assistance from older people.  Council commenced public exhibition of its LEP Amendment for small lots in the Groom Street area in Kyogle – much of which is intended to support housing diversity that may better suit older people who are wishing to relocate locally.

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Ensure Local Environmental Plans, Development Control Plans, and strategies are in place to guide the future development of the Council area and enhance village life.	There is adequate land appropriately zoned and managed.  Rural villages are provided with village services that support the rural community.	LEP implemented.	Planning and Environmental Services	Council adopted its Community Strategic Plan – this includes a requirement to undertake place-making plans to enhance village life within the Council's villages.  An informal internal review of Council's LEP and strategic planning documents indicates that adequate land exists within the smaller villages with a potential need for more detailed investigations in Woodenbong and villages along Summerland Way.
Provide for the protection of items of aboriginal and environmental heritage.	Aboriginal culture is supported by the community by identifying ways to become better connected to Aboriginal people, their history and culture.	Assistance provided by CDO.  NAIDOC week attendance.  Aboriginal heritage is included on heritage map.	Planning and Environmental Services	Council supported a Reconciliation - NAIDOC event during the reporting period (July 2016).  Aboriginal heritage mapping and claim areas has been updated during the reporting period.