

## Compilation of Comments

Combined LEMC Workshop between Richmond Valley, Lismore City and Kyogle Council on 1 September 2016 at the Casino RFS, Neville Bienke Memorial Drive.

### WHAT IS LOCAL?

1. *What local means in today's terms from the perspective of a community member?*

- Work, Play, Residential/Community
- Original - Family/Affinity
- Younger Generation - Social
- Service Based
- Easy day travel
- Communities of Interest
- Area of Control
- Defined Boundaries
- Transport/Networks
- Whatever works
- Large area which encompasses the whole of Northern Rivers.
- There is a local perspective that looks at bigger picture as well as the local perspective.
- Local may consist of where people live, work etc
- Generational perspective
- Area or community where you live/work regardless of LGA
- Suburb/Town/LGA
- Depends on where you live
- Service based - schools, shops etc
- Individual depending on the width/breadth of contact with others and lifestyle
- Anywhere in an easy days travel to and from
- Communities of interest - perception of having first level liaison as far as it takes you to get to the services you need.
- Someone who lives within that LGA
- To some agencies, LOCAL means Casino
- Affinity individuals have to the area - perception of "when" an individual is considered "local".
- Passion for the place in which they live.

2. *What each respective agency represented considers as local in terms of its operations and where authority to commit resources exists.*

- Within delegations of agencies availability
- Agreements -
  - Between agencies
  - Between LGAs
  - Emergency Management arrangements
- Increasing scope -
  - Expectations
  - Cross overs between agencies
- Outside tradition/normal
- Telecommunication expands our local area
- Network of all agencies
- District of operations -
  - SES RTR - Authority to deploy resources.
  - SES Local - LGA; neighbouring LGA
  - SCU Campus - Coffs Harbour, Gold Coast
  - Resources committed on campus
  - ARTC - Grafton - Acacia Ridge
- Red Cross - Small teams of 1 or 2 per LGA.
- SES - Local level (Unit HQ), Regional level (Richmond Tweed). Incidents scalable
- Transport (Bus) - Informal conduit. Local agreement within local district on how to address emergencies. Each operator have own risk assessments working across the LGAs.
- Fire & Rescue NSW - Authority to commit resources locally. Outside of scope is then escalated to Zone Commander/Commissioner.
- Kyogle Council - Within LGA, authority to work outside LGA upon request from other LGAs.
- Police - Coverage across all three LEMC's with LEOCON arranging to extend coverage out to further regions as and where required.
- RVC - Facilitate resources to assist combat agencies.
- RFS - Authority comes from local.
- Marine Rescue - Local authority then escalates to Commissioner.
- VRA - Asset of Police (Non-profit). Provides assistance however never controls a job. Also the primary vehicle which dealing with rescue and swift water emergencies.

3. *Functions of Local Emergency Management Committees - In the exercise of its functions, any such Committee is responsible to the relevant Regional Emergency Management Committee. What are the opportunities and negative aspects of merging LEMCs?*

- Mindful of important of treating all CMGs.
- Increase in training not only at a higher level but also locally and shared throughout the LGAs.
- Need to look at locations for an EOC - One central location to be identified with backup/alternative plans in place.
- Update and inclusion of all information in an overarching EMPLAN
- Improvement in LEOCON attendance at meetings as amount incurred is reduced.
- Coordinated/less/better more efficient exercises.
- Community education - Improved resources and better awareness.
- Creation of a paid EM position across the combined areas.
- Networking the strengths of different areas.
- LEMO could have key accountabilities - paid role, possibly 1 day per week?
- Will no effect current response of local resources/agencies
- May require more than one EOC during major events ie. Overtop Lismore Levee
- Savings on efficiency and resources -
  - Combines resources of three LGAs
  - Administration/Management
  - Exercising
  - One EMPLAN, one CMG per hazard
  - Local plans unaffected

4. *Risks and Planning - Identifying the Strengths, Weaknesses, Opportunities and Threats to local level EM Planning if the three LEMCs were combined in to one.*







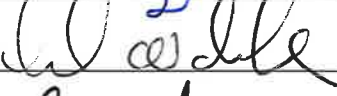
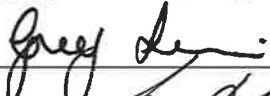



<p><b>S</b></p>	<p>All on same page          No repetition of information          Ability to have increased responsibility away from a central point - flexibility          Cooperation between LEMCs          Sharing of knowledge and resources          Less meetings          Whole of government approach          Consistency in planning          Less paperwork          Being proactive - not reactive          Same Floodplan (excluding levee) and common model and strategy</p>
<p><b>W</b></p>	<p>Dissemination of information          Keeping people in peripheral interested          Could lose local expertise/connections          Resistance to change - Generational          Keep local meetings to feed information down - maintain value          Resources may not be available or able to be moved          Incorrect assumption of availability of resources due to isolation evacuations          Comms breakdown          Loss of a perceived lack of local knowledge          Shift in control with events due to lack of resources          Separate ERM Studies          Separate EOC requires strategies</p>
<p><b>O</b></p>	<p>Staffing - Networking - Public Relations - Flexibility          Sharing expenses and resources          Funding          Expansion of communications          Common approach and understanding of risks and response          Consistent approach to plans and accuracy          Redirected and/or trained EOC staff          Standardised practises and procedures          One central "fit for purpose" EOC</p>
<p><b>T</b></p>	<p>Perception of losing autonomy - Education and demonstrated evidence          Resistance to change          Political interference - education to community          LEMO/LEOCON to liaise          Comms unable to maintain contact with EOC          Loss of local knowledge          The unknown of not moving forward with opportunities          Loss of contact with local volunteers          Loss of volunteers due to lack of involvement in EMC</p>

5. *Review the Weaknesses and Threats*











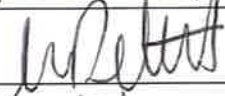

*Commitment from all involved - needs to be a combined, uniformed approach with equal communication from all agencies.*

<p><b>S</b></p>	<p>Opportunity of having all areas of the agencies covered, with utilisation of Liaison Officers  Existing relationships  Regionalised combat Agency  Private transport community based  High level of community awareness and resilience  Good health services/diversity/accessibility  Combat agency local coverage  Good local knowledge and experience in EM</p>
<p><b>W</b></p>	<p>Communication/Information sharing  Telecommunications  Transport routes vulnerable  Little public transport  Some people lack any form of transport  Aging population  Low-socio economic communities  Electricity network - "dead-ends"</p>
<p><b>O</b></p>	<p>Opportunity for smaller agencies to be recognised in events  Building in relationships - resulting in better understanding of agencies capabilities  Recruiting younger generations  Greater awareness of threats/impacts across LGA boundaries  Improved administration  Lead the regional models</p>
<p><b>T</b></p>	<p>Potential for smaller agencies to be recognised in events ie. VRA  Natural disasters ie, floods, storms  Economic impacts and recovery  Aging volunteers - turnover  Animal/human casualties</p>

**WORKSHOP TO CONSIDER COMBINING KYOGLE, RICHMOND VALLEY & LISMORE LEMCS  
1 SEPTEMBER 2016**

Name	Organisation	Signature	Participant on LEMC Tick as applicable			Combine LEMCs? Yes/No
			Kyogle	Richmond Valley	Lismore	
GREG MARTIN	NSW Police.		✓	✓	✓	YES
Wayne Henry	NSW AMBULANCE			✓		Yes
Terry Murphy	NSW Ambulance		✓	✓		Yes
Scott Turner	Lismore City Council	A. Turner.			✓	YES
KATH COULDING	NSW DPI				✓	YES
MARK MINERAN	NSW Police		✓	✓		Yes.
ROSS HAYNES	CASINO VRA			✓		YES
BILL WARRORSW	MR. NJW (EVANS HEAD)					YES
GREG LEWIS	FRNSW		✓	✓	✓	YES.
MICHAEL BREY.	FRNSW.		✓	✓	✓	YES
Karla Barber	RVC			✓		Yes.
Angela Jones	RVC			✓		Yes

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Name	Organisation	Signature	Participant on LEMC Tick as applicable			Combine LEMCs? Yes/No
			Kyogle	Richmond Valley	Lismore	
Chad Ellis	NSW SES (ES Swiss army)		✓	✓	✓	Y
Ken SMITH	TRANSPORT		✓			Y
BOB CRAWFORD	FRNSW		✓			Y
Archan Kinnett	Kyogle Council		✓			Y
Maurzen Lynch	Gas Red Cross			✓		X
Carolyn Forbes	Road Cross					✓
Chris Turner	ARTC					✓
Trevor Reedman	✓		✓	✓		✓
Ken CRAWFORD	SCU				✓	Y
Daniel Ansuarth	RFS		✓	✓		Y
WAYNE PETTIT	NSW SES		✓	✓	✓	Y
Melinda Mapstone	NSW SES				✓	Y

